

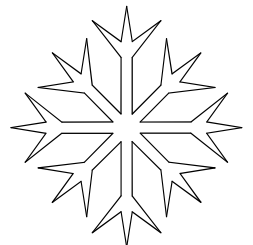
VANCE COUNTY

Board of Commissioners



Annual Planning Retreat

January 23, 2014



Vance County Board of Commissioners
2014 Annual Planning Retreat
January 23, 2014
Satterwhite Point Community Building
10:00 a.m. - 3:00 p.m.

- 1. Welcome/Opening Remarks, Chairperson Deborah Brown (10:00 a.m.)**
- 2. Purpose of Planning and Mission Statement, County Manager Jerry Ayscue (10:05 a.m.)**
- 3. Purpose of Retreat, Chairperson Deborah Brown (10:15 a.m.)**
 - a. To Receive Overview on State of the County
 - b. To Review and Discuss Items Submitted for Consideration
 - c. To Establish Specific Board Goals (Placemaking Initiatives) for FY 2014-2015
- 4. Overview on State of the County, County Manager/Staff (10:30 a.m.)**
 - a. Summary of Departmental Goals
 - b. Financial Overview, Finance Director David Beck
 - c. Major Budget Considerations for FY 2014-2015
 - d. Property Revaluation, Tax Administrator Porcha Brooks
- 5. Review and Discuss Items Submitted for Consideration, County Manager/Commissioners (11:10 a.m. to 12:30 p.m. - 5 to 10 minutes per item)**
See attachment A
- 6. Lunch (12:30 p.m. - 1:15 p.m.)**
- 7. FY 2014-15 Placemaking Initiatives/Goals, County Manager/Chairperson (1:15 p.m. to 2:30 p.m.)**
See attachment B
- 8. Other Items for Consideration, Chairperson (2:30 p.m.)**
 - a. Board Committee Meetings
 - b. Commissioner-Appointed Committees
 - c. Employee Evaluations
 - d. Board Self-Evaluation
 - e. Other
- 9. Adjournment (3:00 p.m.)**

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1. *Purpose.*

Planning is a basic management function that includes establishing goals, identifying measurable objectives, and monitoring results. Planning helps to determine where an organization is going, how it will get there, and whether or not the final destination or goal is reached. The planning retreat is an opportunity for the Commissioners to establish its road map for the coming months.

2. ⌘ *Mission Statement.* ⌘

During the first annual planning retreat in 1996, the Board of Commissioners formulated a mission statement that was amended in 1999 and is now as follows:

“The mission of the Vance County Board of Commissioners is to provide leadership and support for an effective county government that seeks to enhance the quality of life for all of its citizens.”

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Purpose of Retreat.

In previous retreats, the Board of Commissioners established broad goals for the County as follows:

- **“Support quality education and training opportunities”**
- **“Continue to subscribe to the democratic principle that county government is of the people, by the people, and for the people”**
- **“Encourage citizen input and promote awareness of issues to improve decision-making within county government”**
- **“Effectively use all of county revenues to provide necessary services for citizens”**

Specific Goals for this Retreat.

- ◆ **To Receive Overview on State of the County**
- ◆ **To Review and Discuss Items Submitted for Consideration**
- ◆ **To Establish Specific Board Goals (Placemaking Initiatives) for FY 2014-15**

Vance County Board of Commissioners 2014 Annual Planning Retreat

Summary of Departmental Goals

Current Year

Progress is underway for departmental work objectives for FY 2013-14.

A new State administration with new initiatives has modified some departmental objectives during the current fiscal year.

- NC FAST has caused the Department of Social Services significant implementation challenges as schedules have changed, system technology alterations have been made and re-made, unanticipated staffing issues have surfaced, etc. in Food and Nutrition Services and in Medicaid.
- NC TRACKS has slowed the reimbursement to medical providers. County Administration staff has worked with the State to improve the timeliness of EMS revenues from Medicaid.
- Revamping of the NC Department of Commerce has created temporary uncertainty and some anticipated growing pains in Economic Development. A new and different way of doing business is at last unfolding and will hopefully open new doors of opportunity.
- DMV has now successfully assumed collection of vehicle property taxes, with unexpected delays in implementation.

Changes in key leadership have created opportunities for some departments:

- A new DSS Director was employed in October and immediately dealt with ongoing implications of the federal government shutdown and with NC FAST.
- The new Finance Director has helped to work out the “bugs” in a new automated accounting system.
- A new Cooperative Extension Director has implemented new programs and ideas while working to assist with the Farmers Market project.

Upcoming Fiscal Year

As the Board of Commissioners’ planning retreat and the budget preparation process unfold, new work objectives and goals for County departments will surface. They will be incorporated into the work plan for the coming year.

Vance County Board of Commissioners 2014 Annual Planning Retreat

Financial Overview

Overview

As the national economy continues its recovery from the recession, the local economic landscape has not improved as quickly although signs of marginal improvement are visible. Demand for County-provided services remains high even as revenues lag behind pre-recession levels. Though economic challenges persist, Vance County is on firm ground financially and continues to maintain high credit ratings due to sound governance and management.

Current Fiscal Year

Insight into current finances is provided with the statements and tables presented to the Board of Commissioners for review. Department Heads and the Finance Director continually monitor spending to make sure budgets are being managed properly. Currently, expenditures are on budgeted pace and revenues are showing slight improvement over the prior year.

Budgeting for Upcoming Fiscal Year

Staff will seek input from the Board concerning budget directives and priorities for Fiscal Year 2014-15. The budget expectations set forth by the Board will become a part of the budget guidelines given to Department Heads to follow while preparing their budget requests. As always, a budget wildcard is the potential for changes made at the State level that impact local governments. Following a trend since the economic downturn, staff expects to be working within tight budget margins. Staff has a goal of presenting the proposed budget to the Board of Commissioners by May 1, 2014.

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10 GENERAL FUND					
REVENUE:					
301 AD VALOREM TAXES					
10-301-430100 AD VALOREM TAX-CURRENT YR	20,184,664.00	15,733,695.24	15,733,695.24	4,450,968.76	78
10-301-430101 AD VALOREM TAX-1ST PRIOR YR	895,000.00	610,994.93	610,994.93	284,005.07	68
10-301-430102 AD VALOREM TAX-2ND PRIOR YR	190,000.00	131,755.51	131,755.51	58,244.49	69
10-301-430103 AD VALOREM TAX-3RD PRIOR YR	80,000.00	69,178.52	69,178.52	10,821.48	86
10-301-430104 AD VALOREM TAX-ALL OTHER YR	120,000.00	86,012.44	86,012.44	33,987.56	72
10-301-430105 PENALTIES AND INTEREST	310,000.00	124,710.55	124,710.55	185,289.45	40
10-301-430107 AD VALOREM TAX FUTURE YEAR	40,000.00	0.00	0.00	40,000.00	0
301 AD VALOREM TAXES	21,819,664.00	16,756,347.19	16,756,347.19	5,063,316.81	77
315 VEHICLE RENTAL TAX					
10-315-431500 VEHICLE RENTAL TAX	29,500.00	13,410.24	13,410.24	16,089.76	45
315 VEHICLE RENTAL TAX	29,500.00	13,410.24	13,410.24	16,089.76	45
325 PRIVILEGE LICENSE					
10-325-432500 PRIVILEGE LICENSE	6,500.00	1,041.67	1,041.67	5,458.33	16
325 PRIVILEGE LICENSE	6,500.00	1,041.67	1,041.67	5,458.33	16
329 INVESTMENT EARNINGS					
10-329-432900 INVESTMENT EARNINGS	3,500.00	841.31	841.31	2,658.69	24
329 INVESTMENT EARNINGS	3,500.00	841.31	841.31	2,658.69	24
332 ANIMAL CONTROL FEES					
10-332-433200 ANIMAL SHELTER FEES	17,000.00	5,895.00	5,895.00	11,105.00	35
10-332-433201 ANIMAL SHELTER VACCINE	6,500.00	4,920.00	4,920.00	1,580.00	76
10-332-433202 ANIMAL CONTROL DOG TAXES	600.00	108.00	108.00	492.00	18
10-332-433203 DONATIONS ANIMAL SHELTER	4,500.00	1,207.50	1,207.50	3,292.50	27
10-332-433204 ANIMAL CONTROL FINES	3,000.00	250.00	250.00	2,750.00	8
10-332-433208 SPAY/NEUTER REIMBURSEMENT	8,000.00	0.00	0.00	8,000.00	0
10-332-433209 RESCUE PULL FEES	38,000.00	0.00	0.00	38,000.00	0
10-332-437005 MISCELLANEOUS REVENUES	1,000.00	1,487.00	1,487.00	-487.00	149
10-332-438076 HUMANE SOCIETY GRANT	0.00	7,000.00	7,000.00	-7,000.00	0
332 ANIMAL CONTROL FEES	78,600.00	20,867.50	20,867.50	57,732.50	27
333 CO-OPERATIVE EXTENSION RE					
10-333-433207 FARM BUREAU DONATION	2,500.00	0.00	0.00	2,500.00	0
10-333-433221 FARMERS MARKET VENDORS	0.00	100.00	100.00	-100.00	0
10-333-433301 EXTENSION VENDING MACHINES	0.00	275.00	275.00	-275.00	0
10-333-433305 MASTER GARDENER	500.00	0.00	0.00	500.00	0
10-333-433307 UNITED WAY CONSUMER SCIENCE	150.00	249.96	249.96	-99.96	167
10-333-433309 4-H PULLET	3,025.00	1,931.00	1,931.00	1,094.00	64
10-333-433311 AG FUNDS	600.00	0.00	0.00	600.00	0
333 CO-OPERATIVE EXTENSION RE	6,775.00	2,555.96	2,555.96	4,219.04	38
334 4-H REVENUE					
10-334-433400 4H-UNITED WAY	650.00	0.00	0.00	650.00	0
10-334-433401 4H-SERVICE FEE	12,200.00	4,021.00	4,021.00	8,179.00	33
10-334-433403 4H-MISCELLANEOUS INCOME	500.00	0.00	0.00	500.00	0

VANCE COUNTY
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07/01/2013 TO 12/31/2013

FY 2013-2014

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10-334-433404 4H ROBOTICS	3,800.00	0.00	0.00	3,800.00	0
10-334-433405 4-H FARM BUREAU REVENUE	2,500.00	1,500.00	1,500.00	1,000.00	60
334 4-H REVENUE	19,650.00	5,521.00	5,521.00	14,129.00	28
342 PLANNING FEES					
10-342-434201 SUBDIVISION	6,500.00	4,770.00	4,770.00	1,730.00	73
10-342-434203 BOARD OF ADJUSTMENT	3,500.00	1,900.00	1,900.00	1,600.00	54
10-342-434204 ZONING PERMIT FEES	18,000.00	23,865.00	23,865.00	-5,865.00	133
10-342-434208 MAPS, PRINTS, & PRODUCTS	1,000.00	677.00	677.00	323.00	68
342 PLANNING FEES	29,000.00	31,212.00	31,212.00	-2,212.00	108
345 LOCAL GOVERNMENT SALES TA					
10-345-434500 SALES TAX-1%	3,570,000.00	1,254,726.40	1,254,726.40	2,315,273.60	35
10-345-434501 1/2 SALES TAX-70% GF	1,490,000.00	542,667.25	542,667.25	947,332.75	36
10-345-434502 1/2 SALES TAX-30% SCHOOLS	627,000.00	232,571.67	232,571.67	394,428.33	37
10-345-434503 1/2 ADD'L SALES TAX-40% GF	677,660.00	240,826.52	240,826.52	436,833.48	36
10-345-434504 1/2 ADD'L SALES TAX-SCHOOLS	1,009,000.00	361,239.76	361,239.76	647,760.24	36
10-345-434506 1/2 CENTS SALES TAX-COUNTY	0.00	245.24	245.24	-245.24	0
10-345-434507 HOLD HARMLESS	-520,000.00	-182,354.90	-182,354.90	-337,645.10	35
345 LOCAL GOVERNMENT SALES TA	6,853,660.00	2,449,921.94	2,449,921.94	4,403,738.06	36
346 STATE REVENUES					
10-346-434600 BEER & WINE TAX	130,000.00	0.00	0.00	130,000.00	0
10-346-434609 CIVIL LICENSE REVOCATION	3,500.00	2,092.15	2,092.15	1,407.85	60
10-346-434628 SOIL WATER TECH ASSISTANCE	25,000.00	6,193.00	6,193.00	18,807.00	25
10-346-434629 SWC STATE FUNDS	3,600.00	0.00	0.00	3,600.00	0
10-346-434636 MEDICAID COST CALCULATION	0.00	624.22	624.22	-624.22	0
346 STATE REVENUES	162,100.00	8,909.37	8,909.37	153,190.63	5
347 ABC REVENUES					
10-347-434700 ABC REVENUE	7,700.00	3,864.50	3,864.50	3,835.50	50
10-347-434701 ABC REVENUE-\$0.05 BTL	10,000.00	5,106.31	5,106.31	4,893.69	51
10-347-434702 ABC REVENUE-ADD'L \$.05 BLT	9,000.00	4,432.07	4,432.07	4,567.93	49
347 ABC REVENUES	26,700.00	13,402.88	13,402.88	13,297.12	50
348 DSS STATE REVENUES					
10-348-434800 DSS ADMINISTRATIVE	4,091,400.00	1,757,741.33	1,757,741.33	2,333,658.67	43
10-348-434802 FRAUD COLLECTIOS-MA & AFDC	750.00	481.00	481.00	269.00	64
10-348-434804 VENDOR IV-E	500.00	6,193.50	6,193.50	-5,693.50	1,239
10-348-434805 IV-D FEES	800.00	899.00	899.00	-99.00	112
10-348-434806 MAXIMATION IV-E	55,000.00	47,206.65	47,206.65	7,793.35	86
10-348-434807 FRAUD COLLECTION-FOOD STAMPS	1,750.00	2,495.52	2,495.52	-745.52	143
10-348-434808 STATE FOSTER CARE	35,000.00	16,344.40	16,344.40	18,655.60	47
10-348-434809 SPECIAL CHILD ADOPTION	5,000.00	0.00	0.00	5,000.00	0
10-348-434810 FOSTER CARE IV-E	198,300.00	120,752.37	120,752.37	77,547.63	61
10-348-434811 INDIVIDUAL LIV LINKS	9,450.00	696.00	696.00	8,754.00	7
10-348-434812 AFDC STATE IV-D COUNTY SHARE	35,000.00	2,442.66	2,442.66	32,557.34	7
10-348-434815 DAY CARE STATE/FEDERAL	1,797,783.00	644,066.05	644,066.05	1,153,716.95	36
10-348-434816 DAY CARE SMART START	432,550.00	139,569.10	139,569.10	292,980.90	32
10-348-434817 AAF ELIGIBILITY	0.00	1.77	1.77	-1.77	0

VANCE COUNTY
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07/01/2013 TO 12/31/2013

FY 2013-2014

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10-348-434825 PROGRESS ENERGY	8,015.00	0.00	0.00	8,015.00	0
10-348-434826 DUKE PROGRESS LOW INCOME ASST	87,644.00	87,644.00	87,644.00	0.00	100
10-348-434827 EDTAP	58,000.00	63,493.00	63,493.00	-5,493.00	109
10-348-434830 DMA TRANSPORTATION REIMB	355,000.00	223,008.94	223,008.94	131,991.06	63
10-348-434832 MEDICAID CAP REIMB	50,000.00	40,380.13	40,380.13	9,619.87	81
10-348-434833 MEDICAID AT RISK	0.00	25,116.30	25,116.30	-25,116.30	0
348 DSS STATE REVENUES	7,221,942.00	3,178,531.72	3,178,531.72	4,043,410.28	44
349 DSS FEDERAL REVENUES					
10-349-434904 SHIIP GRANT	3,090.00	2,819.00	2,819.00	271.00	91
10-349-434919 TITLE III-OLD AMERICAN ACTS	221,592.00	108,269.40	108,269.40	113,322.60	49
10-349-434924 NUTRITIONAL MEALS PROGRAM	121,000.00	72,179.60	72,179.60	48,820.40	60
349 DSS FEDERAL REVENUES	345,682.00	183,268.00	183,268.00	162,414.00	53
350 DSS LOCAL REVENUES					
10-350-435001 DSS VENDING MACHINES	1,000.00	2,014.00	2,014.00	-1,014.00	201
10-350-435002 DONATIONS INDIGENT ASSISTANCE	200.00	0.00	0.00	200.00	0
10-350-435003 DONATIONS FOSTER CHILDREN	1,500.00	1,325.00	1,325.00	175.00	88
10-350-435006 LINKS DONATIONS LOCAL	0.00	368.83	368.83	-368.83	0
10-350-435007 DONATIONS SENIOR CITIZENS	6,000.00	6,127.15	6,127.15	-127.15	102
10-350-435010 LIQUID NUTRITION	13,000.00	5,208.00	5,208.00	7,792.00	40
10-350-435015 PROJECT INCOME TITLE III	8,500.00	3,564.67	3,564.67	4,935.33	42
10-350-435027 WATER AEROBIC FEE=SR CTR	6,100.00	3,860.00	3,860.00	2,240.00	63
10-350-435066 CHRISTMAS AT DSS	2,000.00	1,231.17	1,231.17	768.83	62
350 DSS LOCAL REVENUES	38,300.00	23,698.82	23,698.82	14,601.18	62
353 FEDERAL REVENUES					
10-353-435303 EMERGENCY MANAGEMENT-FEDERAL	18,000.00	0.00	0.00	18,000.00	0
10-353-435313 FED FLOOD CONTROL ENTIT.LANDS	53,000.00	0.00	0.00	53,000.00	0
353 FEDERAL REVENUES	71,000.00	0.00	0.00	71,000.00	0
356 REGISTER OF DEEDS REVENUE					
10-356-435600 REGISTER OF DEEDS	156,000.00	81,652.63	81,652.63	74,347.37	52
10-356-435601 REGISTER OF DEEDS EXCISE TAX	56,000.00	29,990.00	29,990.00	26,010.00	54
10-356-435602 REGISTER OF DEEDS AUTOMATION	19,000.00	9,900.62	9,900.62	9,099.38	52
10-356-435603 MARRIAGE LICENSES	4,800.00	2,925.00	2,925.00	1,875.00	61
356 REGISTER OF DEEDS REVENUE	235,800.00	124,468.25	124,468.25	111,331.75	53
357 INSPECTION FEES					
10-357-435709 HOMEOWNER RECOVERY FUND	0.00	-99.00	-99.00	99.00	0
10-357-435710 INSPECTION FEES	225,000.00	133,109.00	133,109.00	91,891.00	59
357 INSPECTION FEES	225,000.00	133,010.00	133,010.00	91,990.00	59
358 JAIL REVENUES-LOCAL					
10-358-435800 JAIL FEES	14,500.00	7,250.76	7,250.76	7,249.24	50
10-358-435802 JAIL TELEPHONE	29,500.00	15,575.04	15,575.04	13,924.96	53
10-358-435807 JAIL SENIOR CENTER MEALS	90,000.00	26,852.50	26,852.50	63,147.50	30
10-358-435816 JAIL INMATE MEDICAL CO-PYMT	500.00	0.00	0.00	500.00	0
10-358-435818 JAIL INCENTIVE-ESC & SSN	12,000.00	3,600.00	3,600.00	8,400.00	30
10-358-435820 JAIL-CLIENT MEALS	0.00	7,147.50	7,147.50	-7,147.50	0

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358 JAIL REVENUES-LOCAL	146,500.00	60,425.80	60,425.80	86,074.20	41
359 SHERIFF REVENUES					
10-359-435901 SHERIFF FEES	151,500.00	78,165.40	78,165.40	73,334.60	52
10-359-435903 SHERIFF IV-D CONTRACT	77,000.00	32,084.36	32,084.36	44,915.64	42
10-359-435905 DONATIONS SHERIFF	0.00	-3,297.50	-3,297.50	3,297.50	0
10-359-435906 SHERIFF GUN PERMITS	30,000.00	11,595.00	11,595.00	18,405.00	39
10-359-435908 SHERIFF-CLERK OF COURT	50.00	1,485.00	1,485.00	-1,435.00	2,970
10-359-435912 SHERIFF OFFICER FEES	18,200.00	5,133.85	5,133.85	13,066.15	28
10-359-435913 SHERIFF FINGER PRINT/TRANSPORT	6,900.00	3,120.00	3,120.00	3,780.00	45
10-359-435916 UNAUTHORIZED SUBSTANCE TAX	200.00	26.85	26.85	173.15	13
10-359-435917 SHERIFF INTERDICTION FUNDS-FED	37,000.00	0.00	0.00	37,000.00	0
10-359-435918 SHERIFF ICE US CUSTOMS	500.00	623.71	623.71	-123.71	125
359 SHERIFF REVENUES	321,350.00	128,936.67	128,936.67	192,413.33	40
360 AMBULANCE REVENUES					
10-360-436000 AMBULANCE FEE-CURRENT YR	800,000.00	239,424.20	239,424.20	560,575.80	30
10-360-436001 AMBULANCE FEES-PRIOR YR	615,000.00	251,720.52	251,720.52	363,279.48	41
10-360-436002 AMBULANCE FEE -DEBT SETOFF	90,000.00	9,592.47	9,592.47	80,407.53	11
360 AMBULANCE REVENUES	1,505,000.00	500,737.19	500,737.19	1,004,262.81	33
367 REFUNDS & REIMBURSEMENTS					
10-367-436702 INSURANCE REIMBURSEMENT	20,000.00	3,340.17	3,340.17	16,659.83	17
10-367-436704 H.L.PERRY LIBRARY REIMB	0.00	281,215.87	281,215.87	-281,215.87	0
10-367-436705 VC HOUSING AUTHORITY REIMB	0.00	96,902.77	96,902.77	-96,902.77	0
10-367-436707 KITTRELL-ELECTIONS REIMB	1,378.00	0.00	0.00	1,378.00	0
10-367-436708 MIDDLEBURG-ELECTIONS REIMB	1,369.00	0.00	0.00	1,369.00	0
10-367-436710 TOURISM ADMINISTRATIVE REVENUE	25,570.00	13,197.53	13,197.53	12,372.47	52
10-367-436720 AOC TELEPHONE REIMB	500.00	38.79	38.79	461.21	8
367 REFUNDS & REIMBURSEMENTS	48,817.00	394,695.13	394,695.13	-345,878.13	809
369 REVENUE FROM CITY OF HEND					
10-369-436900 ELECTIONS	67,422.00	15,363.83	15,363.83	52,058.17	23
10-369-436901 TAX OFFICE	160,965.00	54,181.41	54,181.41	106,783.59	34
10-369-436904 911 EMERGENCY CENTER	542,758.00	172,470.33	172,470.33	370,287.67	32
10-369-436913 OLD LIBRARY-ROSE AVE	32,750.00	0.00	0.00	32,750.00	0
369 REVENUE FROM CITY OF HEND	803,895.00	242,015.57	242,015.57	561,879.43	30
370 MISCELLANEOUS REVENUES					
10-370-437000 RENT	88,420.00	14,209.98	14,209.98	74,210.02	16
10-370-437001 SALE-MAPS & ORDINANCES	75.00	-19.80	-19.80	94.80	-26
10-370-437003 CATV/VIDEO FRANCHISE	170,000.00	69,696.94	69,696.94	100,303.06	41
10-370-437004 FALSE ALARM FINE COUNTY	350.00	50.00	50.00	300.00	14
10-370-437005 MISCELLANEOUS REVENUES	5,000.00	29,128.72	29,128.72	-24,128.72	583
10-370-437010 CASH OVER/SHORT	0.00	-88.40	-88.40	88.40	0
10-370-437012 FOY-UNITED WAY	1,000.00	633.30	633.30	366.70	63
10-370-437013 NYPUM-UNITED WAY	7,000.00	2,700.00	2,700.00	4,300.00	39
10-370-437014 FINANCE VENDING MACHINES	400.00	143.11	143.11	256.89	36
10-370-437015 FAMILY & CONSUMER SCIENCES	0.00	10.00	10.00	-10.00	0
10-370-437020 SMART START PROGRAM	56,284.00	17,058.74	17,058.74	39,225.26	30

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT

FY 2013-2014

07/01/2013 TO 12/31/2013

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-370-437024 LEASE PROCEEDS	459,500.00	0.00	0.00	459,500.00	0
10-370-437026 ROAD SIGNS	200.00	0.00	0.00	200.00	0
10-370-437099 SALE-FIXED ASSETS	30,000.00	0.00	0.00	30,000.00	0
10-370-437621 FALSE ALARM FINES CITY	0.00	350.00	350.00	-350.00	0
370 MISCELLANEOUS REVENUES	818,229.00	133,872.59	133,872.59	684,356.41	16
380 GRANTS					
10-380-438001 FRIENDS OF YOUTH-DJJP	24,532.00	12,264.00	12,264.00	12,268.00	50
10-380-438003 EMERGENCY SHELTER CARE	16,400.00	11,048.00	11,048.00	5,352.00	67
10-380-438009 JCPC ADMINISTRATIVE	3,500.00	3,067.53	3,067.53	432.47	88
10-380-438011 CONFLICT MGT(RESOLVE)-DJJP	5,423.00	592.00	592.00	4,831.00	11
10-380-438012 CONFLICT MGT(RESOLVE)-COUNTY	0.00	867.00	867.00	-867.00	0
10-380-438020 KARTS RGP GRANT	59,500.00	79,394.00	79,394.00	-19,894.00	133
10-380-438022 JUSTICE ASSISTANCE GRANT	10,000.00	6,234.00	6,234.00	3,766.00	62
10-380-438023 VEST GRANT-FEDERAL	6,725.00	0.00	0.00	6,725.00	0
10-380-438027 PROGRESS ENERGY	8,015.00	0.00	0.00	8,015.00	0
10-380-438030 COMMUNITY SERVICE/RESTITUTION	102,097.00	51,048.00	51,048.00	51,049.00	50
10-380-438039 911 EMERG PERFORMANCE GRANT	18,000.00	0.00	0.00	18,000.00	0
10-380-438046 GANG ASSESSMENT GRANT	0.00	300.00	300.00	-300.00	0
10-380-438050 WELLNESS PROGRAM GRANT	1,810.00	0.00	0.00	1,810.00	0
10-380-438058 EXERCISE FUNDING 2010	0.00	27,500.00	27,500.00	-27,500.00	0
10-380-438059 911 EMP GRANT SUPP	15,056.00	15,056.01	15,056.01	-0.01	100
10-380-438074 SECU INTERNSHIP GRANT	0.00	1,250.00	1,250.00	-1,250.00	0
10-380-438075 CRAWLEY RD PROJECT GRANTS	0.00	48,780.00	48,780.00	-48,780.00	0
380 GRANTS	271,058.00	257,400.54	257,400.54	13,657.46	95
397 TRANSFERS FROM OTHER FUND					
10-397-439717 TRANSFER FROM FACILITIE FEES	46,244.00	0.00	0.00	46,244.00	0
10-397-439743 TRANSFER FROM FIRE TAX	259,348.00	47,250.00	47,250.00	212,098.00	18
10-397-439745 TRANSFER FROM TOURISM	100,000.00	49,999.98	49,999.98	50,000.02	50
10-397-439760 TRANSFER FROM CR-SCHOOLS	167,690.00	0.00	0.00	167,690.00	0
10-397-439761 TRANSFER FROM CR-GENERAL	75,000.00	0.00	0.00	75,000.00	0
10-397-439762 TRANSFER FROM CRS ADM FUNDS	7,810.00	0.00	0.00	7,810.00	0
10-397-439771 TRANSFER FROM ETS-WIRELESS	86,980.00	0.00	0.00	86,980.00	0
397 TRANSFERS FROM OTHER FUND	743,072.00	97,249.98	97,249.98	645,822.02	13
399 FUND BALANCE					
10-399-439900 FUND BALANCE APPROPRIATED	945,702.00	0.00	0.00	945,702.00	0
399 FUND BALANCE	945,702.00	0.00	0.00	945,702.00	0
TOTAL REVENUE	42,776,996.00	24,762,341.32	24,762,341.32	18,014,654.68	58
EXPENDITURE:					
410 GOVERNING BODY					
10-410-500002 PART-TIME SALARIES	46,260.00	23,130.00	23,130.00	23,130.00	50
10-410-500005 FICA EXPENSE	3,401.00	1,686.39	1,686.39	1,714.61	50
10-410-500006 GROUP INSURANCE	53,925.00	27,035.10	27,035.10	26,889.90	50
10-410-500010 PROFESSIONAL SERVICES	55,000.00	34,400.50	34,400.50	20,599.50	63
10-410-500014 TRAVEL/TRAINING	26,665.00	14,309.98	14,309.98	12,355.02	54
10-410-500016 MAINTENANCE EQUIPMENT	590.00	0.00	0.00	590.00	0

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-410-500026 ADVERTISING	2,500.00	1,749.37	1,749.37	750.63	70
10-410-500032 OFFICE SUPPLIES	500.00	0.00	0.00	500.00	0
10-410-500033 DEPARTMENTAL SUPPLIES	750.00	0.00	0.00	750.00	0
10-410-500037 WORKMENS COMP INSURANCE	175.00	0.00	0.00	175.00	0
10-410-500053 DUES & SUBSCRIPTIONS	12,770.00	6,423.50	6,423.50	6,346.50	50
10-410-500054 INSURANCE & BONDS	1,322.00	350.00	350.00	972.00	26
10-410-500112 JURY SELECTION EXPENSE	500.00	156.00	156.00	344.00	31
410 GOVERNING BODY	204,358.00	109,240.84	109,240.84	95,117.16	53
430 ELECTIONS					
10-430-500001 REGULAR SALARIES	71,772.00	35,148.45	35,148.45	36,623.55	49
10-430-500002 PART-TIME SALARIES	49,000.00	19,841.46	19,841.46	29,158.54	40
10-430-500004 LONGEVITY PAY	300.00	300.00	300.00	0.00	100
10-430-500005 FICA EXPENSE	6,347.00	3,907.54	3,907.54	2,439.46	62
10-430-500006 GROUP INSURANCE	16,542.00	6,892.10	6,892.10	9,649.90	42
10-430-500007 RETIREMENT LOCAL GOV'T	5,096.00	2,506.22	2,506.22	2,589.78	49
10-430-500011 TELEPHONE & POSTAGE	4,863.00	2,554.75	2,554.75	2,308.25	53
10-430-500014 TRAVEL/TRAINING	6,500.00	1,877.07	1,877.07	4,622.93	29
10-430-500016 MAINTENANCE EQUIPMENT	27,220.00	24,886.17	24,886.17	2,333.83	91
10-430-500021 EQUIPMENT RENTAL	3,885.00	1,466.45	1,466.45	2,418.55	38
10-430-500026 ADVERTISING	4,296.00	570.00	570.00	3,726.00	13
10-430-500032 OFFICE SUPPLIES	3,000.00	1,529.08	1,529.08	1,470.92	51
10-430-500033 DEPT SUPPLIES-CITY	5,093.00	3,706.06	3,706.06	1,386.94	73
10-430-500034 OTHER SUPPLY/MATERIALS	19,056.00	165.96	165.96	18,890.04	1
10-430-500037 WORKMENS COMP INSURANCE	276.00	0.00	0.00	276.00	0
10-430-500038 UNEMPLOYMENT INSURANCE	272.00	568.57	568.57	-296.57	209
10-430-500045 CONTRACTED SERVICES	4,600.00	920.00	920.00	3,680.00	20
10-430-500053 DUES & SUBSCRIPTIONS	310.00	90.00	90.00	220.00	29
10-430-500054 INSURANCE & BONDS	1,803.00	0.00	0.00	1,803.00	0
10-430-500074 CAPITAL OUTLAY	14,576.00	0.00	0.00	14,576.00	0
10-430-500114 EQUIPMENTAL RENTAL-CITY	870.00	0.00	0.00	870.00	0
10-430-500118 ADVERTISING-CITY	3,456.00	1,820.40	1,820.40	1,635.60	53
430 ELECTIONS	249,133.00	108,750.28	108,750.28	140,382.72	44
440 ADMINISTRATION / FINANCE					
10-440-500001 REGULAR SALARIES	556,363.00	277,206.40	277,206.40	279,156.60	50
10-440-500002 PART-TIME SALARIES	0.00	3,078.86	3,078.86	-3,078.86	0
10-440-500004 LONGEVITY PAY	4,050.00	1,200.00	1,200.00	2,850.00	30
10-440-500005 FICA EXPENSE	42,796.00	20,243.11	20,243.11	22,552.89	47
10-440-500006 GROUP INSURANCE	87,535.00	39,462.48	39,462.48	48,072.52	45
10-440-500007 RETIREMENT LOCAL GOV'T	39,621.00	19,684.39	19,684.39	19,936.61	50
10-440-500011 TELEPHONE & POSTAGE	3,565.00	1,339.88	1,339.88	2,225.12	38
10-440-500014 TRAVEL/TRAINING	9,800.00	4,764.29	4,764.29	5,035.71	49
10-440-500016 MAINTENANCE EQUIPMENT	24,500.00	23,730.16	23,730.16	769.84	97
10-440-500032 OFFICE SUPPLIES	7,500.00	3,213.61	3,213.61	4,286.39	43
10-440-500037 WORKMENS COMP INSURANCE	2,100.00	0.00	0.00	2,100.00	0
10-440-500045 CONTRACTED SERVICES	12,000.00	10,951.32	10,951.32	1,048.68	91
10-440-500053 DUES & SUBSCRIPTIONS	900.00	150.00	150.00	750.00	17

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-440-500054 INSURANCE & BONDS	2,668.00	0.00	0.00	2,668.00	0
10-440-500088 BANK SERVICE CHARGES	300.00	6,481.24	6,481.24	-6,181.24	2,160
440 ADMINISTRATION / FINANCE	793,698.00	411,505.74	411,505.74	382,192.26	52
450 TAX OFFICE					
10-450-500001 REGULAR SALARIES	318,266.00	150,306.00	150,306.00	167,960.00	47
10-450-500004 LONGEVITY PAY	2,100.00	1,050.00	1,050.00	1,050.00	50
10-450-500005 FICA EXPENSE	24,508.00	11,424.19	11,424.19	13,083.81	47
10-450-500006 GROUP INSURANCE	70,993.00	33,082.08	33,082.08	37,910.92	47
10-450-500007 RETIREMENT LOCAL GOV'T	22,650.00	10,700.89	10,700.89	11,949.11	47
10-450-500011 TELEPHONE & POSTAGE	3,300.00	481.36	481.36	2,818.64	15
10-450-500014 TRAVEL/TRAINING	4,000.00	3,134.47	3,134.47	865.53	78
10-450-500016 MAINTENANCE EQUIPMENT	1,200.00	532.50	532.50	667.50	44
10-450-500017 MAINTENANCE VEHICLES	200.00	0.00	0.00	200.00	0
10-450-500021 EQUIPMENT RENTAL	1,600.00	843.24	843.24	756.76	53
10-450-500026 ADVERTISING	5,700.00	477.52	477.52	5,222.48	8
10-450-500031 AUTO SUPPLIES	250.00	0.00	0.00	250.00	0
10-450-500032 OFFICE SUPPLIES	12,000.00	5,757.78	5,757.78	6,242.22	48
10-450-500034 OTHER SUPPLIES & MATERIALS	1,000.00	0.00	0.00	1,000.00	0
10-450-500037 WORKMENS COMP INSURANCE	1,094.00	0.00	0.00	1,094.00	0
10-450-500044 SPECIAL CONTRACTED SERVICES	45,000.00	75,026.57	75,026.57	-30,026.57	167
10-450-500045 CONTRACTED SERVICES	89,000.00	30,933.92	30,933.92	58,066.08	35
10-450-500053 DUES & SUBSCRIPTIONS	125.00	55.00	55.00	70.00	44
10-450-500054 INSURANCE & BONDS	2,290.00	0.00	0.00	2,290.00	0
10-450-500085 NON-CAPITALIZED ASSETS	1,400.00	0.00	0.00	1,400.00	0
450 TAX OFFICE	606,676.00	323,805.52	323,805.52	282,870.48	53
460 COMMUNITY IMPROVEMENT					
10-460-500000 SALARY ADJUSTMENTS	3,729.00	0.00	0.00	3,729.00	0
10-460-500001 REGULAR SALARIES	11,187.00	15,841.33	15,841.33	-4,654.33	142
10-460-500005 FICA EXPENSE	1,141.00	1,211.87	1,211.87	-70.87	106
10-460-500006 GROUP INSURANCE	2,068.00	2,748.40	2,748.40	-680.40	133
10-460-500007 RETIREMENT	1,055.00	1,119.98	1,119.98	-64.98	106
10-460-500011 TELEPHONE & POSTAGE	90.00	30.80	30.80	59.20	34
10-460-500021 EQUIPMENT RENTAL	100.00	0.00	0.00	100.00	0
10-460-500032 OFFICE SUPPLIES	25.00	0.00	0.00	25.00	0
10-460-500033 DEPARTMENTAL SUPPLIES	25.00	0.00	0.00	25.00	0
460 COMMUNITY IMPROVEMENT	19,420.00	20,952.38	20,952.38	-1,532.38	108
470 LEGAL SERVICES					
10-470-500014 TRAVEL/TRAINING	400.00	0.00	0.00	400.00	0
10-470-500044 SPECIAL CONTRACTED SERVICES	15,390.00	1,954.10	1,954.10	13,435.90	13
10-470-500045 CONTRACTED SERVICES	6,000.00	3,700.00	3,700.00	2,300.00	62
10-470-500054 INSURANCE & BONDS	171.00	0.00	0.00	171.00	0
470 LEGAL SERVICES	21,961.00	5,654.10	5,654.10	16,306.90	26
480 REGISTER OF DEEDS					
10-480-500001 REGULAR SALARIES	133,258.00	65,553.00	65,553.00	67,705.00	49
10-480-500004 LONGEVITY PAY	1,000.00	0.00	0.00	1,000.00	0

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-480-500005 FICA EXPENSE	10,271.00	4,952.01	4,952.01	5,318.99	48
10-480-500006 GROUP INSURANCE	33,084.00	16,541.04	16,541.04	16,542.96	50
10-480-500007 RETIREMENT LOCAL GOV'T	9,493.00	4,634.61	4,634.61	4,858.39	49
10-480-500011 TELEPHONE & POSTAGE	700.00	164.14	164.14	535.86	23
10-480-500014 TRAVEL/TRAINING	1,800.00	754.22	754.22	1,045.78	42
10-480-500016 MAINTENANCE EQUIPMENT	1,000.00	89.92	89.92	910.08	9
10-480-500021 EQUIPMENT RENTAL	41,000.00	20,599.11	20,599.11	20,400.89	50
10-480-500032 OFFICE SUPPLIES	5,600.00	2,945.94	2,945.94	2,654.06	53
10-480-500037 WORKMENS COMP INSURANCE	455.00	0.00	0.00	455.00	0
10-480-500053 DUES & SUBSCRIPTIONS	400.00	325.00	325.00	75.00	81
10-480-500054 INSURANCE & BONDS	2,520.00	1,551.75	1,551.75	968.25	62
10-480-500108 SUPPLEMENTAL RETIREMENT	2,450.00	1,411.28	1,411.28	1,038.72	58
480 REGISTER OF DEEDS	243,031.00	119,522.02	119,522.02	123,508.98	49
490 INFORMATION TECHNOLOGY					
10-490-500001 REGULAR SALARIES	82,048.00	35,190.00	35,190.00	46,858.00	43
10-490-500004 LONGEVITY PAY	100.00	0.00	0.00	100.00	0
10-490-500005 FICA EXPENSE	6,285.00	2,692.02	2,692.02	3,592.98	43
10-490-500006 GROUP INSURANCE	11,028.00	4,135.26	4,135.26	6,892.74	37
10-490-500007 RETIREMENT	5,808.00	2,487.96	2,487.96	3,320.04	43
10-490-500011 TELEPHONE & POSTAGE	200.00	23.45	23.45	176.55	12
10-490-500014 TRAVEL/TRAINING	750.00	0.00	0.00	750.00	0
10-490-500032 OFFICE SUPPLIES	100.00	0.00	0.00	100.00	0
10-490-500033 DEPARTMENTAL SUPPLIES	1,000.00	468.33	468.33	531.67	47
10-490-500037 WORKMENS COMP INSURANCE	315.00	0.00	0.00	315.00	0
10-490-500045 CONTRACTED SERVICES	10,000.00	10,435.00	10,435.00	-435.00	104
10-490-500054 INSURANCE & BONDS	333.00	0.00	0.00	333.00	0
10-490-500074 CAPITAL OUTLAY	6,400.00	0.00	0.00	6,400.00	0
10-490-500085 NON-CAPITALIZED ASSETS	21,500.00	4,563.68	4,563.68	16,936.32	21
490 INFORMATION TECHNOLOGY	145,867.00	59,995.70	59,995.70	85,871.30	41
491 ECONOMIC DEVELOPMENT					
10-491-500001 REGULAR SALARIES	112,884.00	56,442.00	56,442.00	56,442.00	50
10-491-500004 LONGEVITY PAY	500.00	100.00	100.00	400.00	20
10-491-500005 FICA EXPENSE	8,674.00	4,061.24	4,061.24	4,612.76	47
10-491-500006 GROUP INSURANCE	16,542.00	8,257.86	8,257.86	8,284.14	50
10-491-500007 RETIREMENT LOCAL GOV'T	8,017.00	3,997.49	3,997.49	4,019.51	50
10-491-500011 TELEPHONE & POSTAGE	11,000.00	3,854.12	3,854.12	7,145.88	35
10-491-500014 TRAVEL/TRAINING	14,500.00	6,138.95	6,138.95	8,361.05	42
10-491-500016 MAINTENANCE EQUIPMENT	800.00	293.23	293.23	506.77	37
10-491-500021 EQUIPMENT RENTAL	2,400.00	1,282.89	1,282.89	1,117.11	53
10-491-500026 ADVERTISING	2,000.00	0.00	0.00	2,000.00	0
10-491-500032 OFFICE SUPPLIES	900.00	6.71	6.71	893.29	1
10-491-500033 DEPARTMENTAL SUPPLIES	2,000.00	359.93	359.93	1,640.07	18
10-491-500037 WORKMENS COMP INSURANCE	2,020.00	0.00	0.00	2,020.00	0
10-491-500038 UNEMPLOYMENT INSURANCE	0.00	3,744.00	3,744.00	-3,744.00	0
10-491-500053 DUES & SUBSCRIPTIONS	7,500.00	3,306.00	3,306.00	4,194.00	44
10-491-500054 INSURANCE & BONDS	3,352.00	0.00	0.00	3,352.00	0

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-491-500090 EDC FUNDS RESTRICTED	4,720.00	0.00	0.00	4,720.00	0
10-491-500102 RENT	14,400.00	7,200.00	7,200.00	7,200.00	50
10-491-500196 INDUSTRIAL PARK-MAINTENANCE	0.00	450.00	450.00	-450.00	0
491 ECONOMIC DEVELOPMENT	212,209.00	99,494.42	99,494.42	112,714.58	47
500 COUNTY ADMINISTRATION BLD					
10-500-500001 REGULAR SALARIES	43,956.00	22,278.00	22,278.00	21,678.00	51
10-500-500002 PART-TIME SALARIES	13,957.00	7,133.60	7,133.60	6,823.40	51
10-500-500004 LONGEVITY PAY	800.00	750.00	750.00	50.00	94
10-500-500005 FICA EXPENSE	4,492.00	2,316.63	2,316.63	2,175.37	52
10-500-500006 GROUP INSURANCE	12,407.00	6,190.20	6,190.20	6,216.80	50
10-500-500007 RETIREMENT LOCAL GOV'T	3,165.00	1,606.84	1,606.84	1,558.16	51
10-500-500013 UTILITIES	31,500.00	12,762.54	12,762.54	18,737.46	41
10-500-500014 TRAVEL/TRAINING	800.00	390.00	390.00	410.00	49
10-500-500015 MAINTENANCE BUILDING & GROUNDS	5,800.00	7,742.36	7,742.36	-1,942.36	133
10-500-500033 DEPARTMENTAL SUPPLIES	6,000.00	3,980.04	3,980.04	2,019.96	66
10-500-500037 WORKMENS COMP INSURANCE	2,585.00	0.00	0.00	2,585.00	0
10-500-500054 INSURANCE & BONDS	11,720.00	0.00	0.00	11,720.00	0
10-500-500057 PEST CONTROL	1,080.00	510.00	510.00	570.00	47
500 COUNTY ADMINISTRATION BLD	138,262.00	65,660.21	65,660.21	72,601.79	47
501 COUNTY OFFICE BLDG					
10-501-500002 PART-TIME SALARIES	10,644.00	4,905.60	4,905.60	5,738.40	46
10-501-500005 FICA EXPENSE	815.00	375.29	375.29	439.71	46
10-501-500013 UTILITIES	16,900.00	6,759.00	6,759.00	10,141.00	40
10-501-500015 MAINTENANCE BUILDING & GROUNDS	6,000.00	2,138.70	2,138.70	3,861.30	36
10-501-500033 DEPARTMENTAL SUPPLIES	2,600.00	1,410.67	1,410.67	1,189.33	54
10-501-500037 WORKMENS COMP INSURANCE	485.00	0.00	0.00	485.00	0
10-501-500045 CONTRACTED SERVICES	4,100.00	1,699.50	1,699.50	2,400.50	41
10-501-500054 INSURANCE & BONDS	1,914.00	0.00	0.00	1,914.00	0
10-501-500057 PEST CONTROL	480.00	240.00	240.00	240.00	50
501 COUNTY OFFICE BLDG	43,938.00	17,528.76	17,528.76	26,409.24	40
502 H.A. DENNIS BLDG					
10-502-500002 PART-TIME SALARIES	9,043.00	4,695.30	4,695.30	4,347.70	52
10-502-500005 FICA EXPENSE	692.00	359.22	359.22	332.78	52
10-502-500013 UTILITIES	21,750.00	7,249.64	7,249.64	14,500.36	33
10-502-500015 MAINTENANCE BUILDING & GROUNDS	8,500.00	4,124.90	4,124.90	4,375.10	49
10-502-500033 DEPARTMENTAL SUPPLIES	1,500.00	637.46	637.46	862.54	42
10-502-500037 WORKMENS COMP INSURANCE	410.00	0.00	0.00	410.00	0
10-502-500054 INSURANCE & BONDS	2,053.00	0.00	0.00	2,053.00	0
10-502-500057 PEST CONTROL	720.00	360.00	360.00	360.00	50
502 H.A. DENNIS BLDG	44,668.00	17,426.52	17,426.52	27,241.48	39
503 VANCE MANOR					
10-503-500015 MAINTENANCE BUILDING & GROUNDS	100.00	0.00	0.00	100.00	0
10-503-500054 INSURANCE & BONDS	878.00	0.00	0.00	878.00	0
503 VANCE MANOR	978.00	0.00	0.00	978.00	0
504 SENIOR CENTER					

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-504-500002 PART-TIME SALARIES	4,680.00	4,255.80	4,255.80	424.20	91
10-504-500005 FICA EXPENSE	359.00	325.56	325.56	33.44	91
10-504-500013 UTILITIES	12,500.00	4,448.18	4,448.18	8,051.82	36
10-504-500015 MAINTENANCE BUILDING & GROUNDS	5,000.00	306.42	306.42	4,693.58	6
10-504-500033 DEPARTMENTAL SUPPLIES	2,900.00	665.50	665.50	2,234.50	23
10-504-500045 CONTRACTED SERVICES	3,800.00	0.00	0.00	3,800.00	0
10-504-500054 INSURANCE & BONDS	777.00	0.00	0.00	777.00	0
10-504-500057 PEST CONTROL	660.00	360.00	360.00	300.00	55
10-504-500102 RENT	1,800.00	900.00	900.00	900.00	50
504 SENIOR CENTER	32,476.00	11,261.46	11,261.46	21,214.54	35
505 COURTHOUSE					
10-505-500001 REGULAR SALARIES	66,012.00	33,006.00	33,006.00	33,006.00	50
10-505-500002 PART-TIME SALARIES	13,500.00	4,882.50	4,882.50	8,617.50	36
10-505-500004 LONGEVITY PAY	400.00	350.00	350.00	50.00	88
10-505-500005 FICA EXPENSE	6,114.00	2,925.24	2,925.24	3,188.76	48
10-505-500006 GROUP INSURANCE	20,678.00	10,338.18	10,338.18	10,339.82	50
10-505-500007 RETIREMENT	4,696.00	2,358.27	2,358.27	2,337.73	50
10-505-500011 TELEPHONE & POSTAGE	1,800.00	4,056.35	4,056.35	-2,256.35	225
10-505-500013 UTILITIES	90,000.00	35,420.50	35,420.50	54,579.50	39
10-505-500015 MAINTENANCE BUILDING & GROUNDS	25,000.00	13,184.72	13,184.72	11,815.28	53
10-505-500033 DEPARTMENTAL SUPPLIES	7,100.00	3,306.36	3,306.36	3,793.64	47
10-505-500037 WORKMENS COMP INSURANCE	4,015.00	0.00	0.00	4,015.00	0
10-505-500045 CONTRACTED SERVICES	43,394.00	21,848.90	21,848.90	21,545.10	50
10-505-500054 INSURANCE & BONDS	15,105.00	0.00	0.00	15,105.00	0
10-505-500057 PEST CONTROL	2,580.00	1,290.00	1,290.00	1,290.00	50
505 COURTHOUSE	300,394.00	132,967.02	132,967.02	167,426.98	44
506 SOCIAL SERVICES BLDG					
10-506-500001 REGULAR SALARIES	20,376.00	0.00	0.00	20,376.00	0
10-506-500002 PART-TIME SALARIES	9,996.00	0.00	0.00	9,996.00	0
10-506-500005 FICA EXPENSE	2,323.00	0.00	0.00	2,323.00	0
10-506-500006 GROUP INSURANCE	8,271.00	0.00	0.00	8,271.00	0
10-506-500007 RETIREMENT LOCAL GOV'T	1,441.00	0.00	0.00	1,441.00	0
10-506-500013 UTILITIES	33,750.00	12,589.67	12,589.67	21,160.33	37
10-506-500015 MAINTENANCE BUILDING & GROUNDS	8,313.00	3,243.13	3,243.13	5,069.87	39
10-506-500033 DEPARTMENTAL SUPPLIES	8,000.00	4,216.46	4,216.46	3,783.54	53
10-506-500045 CONTRACTED SERVICES	8,800.00	21,786.17	21,786.17	-12,986.17	248
10-506-500054 INSURANCE & BONDS	2,317.00	0.00	0.00	2,317.00	0
10-506-500057 PEST CONTROL	960.00	480.00	480.00	480.00	50
506 SOCIAL SERVICES BLDG	104,547.00	42,315.43	42,315.43	62,231.57	40
510 SHERIFF'S DEPARTMENT					
10-510-500001 REGULAR SALARIES	2,054,082.00	923,862.63	923,862.63	1,130,219.37	45
10-510-500002 PART-TIME SALARIES	0.00	1,397.97	1,397.97	-1,397.97	0
10-510-500003 OVERTIME	4,000.00	1,966.24	1,966.24	2,033.76	49
10-510-500004 LONGEVITY PAY	10,850.00	4,900.00	4,900.00	5,950.00	45
10-510-500005 FICA EXPENSE	158,274.00	70,424.25	70,424.25	87,849.75	44
10-510-500006 GROUP INSURANCE	449,392.00	192,668.13	192,668.13	256,723.87	43

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-510-500007 RETIREMENT LOCAL GOV'T	146,603.00	66,600.32	66,600.32	80,002.68	45
10-510-500008 SEPARATION ALLOWANCE	4,736.00	4,058.82	4,058.82	677.18	86
10-510-500009 401 K	91,529.00	37,825.43	37,825.43	53,703.57	41
10-510-500011 TELEPHONE & POSTAGE	11,000.00	1,648.25	1,648.25	9,351.75	15
10-510-500013 UTILITIES	325.00	210.35	210.35	114.65	65
10-510-500014 TRAVEL/TRAINING	4,500.00	1,843.55	1,843.55	2,656.45	41
10-510-500016 MAINTENANCE EQUIPMENT	12,000.00	10,702.87	10,702.87	1,297.13	89
10-510-500017 MAINTENANCE VEHICLES	57,500.00	51,364.08	51,364.08	6,135.92	89
10-510-500021 EQUIPMENT RENTAL	9,950.00	4,587.84	4,587.84	5,362.16	46
10-510-500026 ADVERTISING	300.00	525.00	525.00	-225.00	175
10-510-500031 AUTO SUPPLIES	220,000.00	119,809.48	119,809.48	100,190.52	54
10-510-500032 OFFICE SUPPLIES	10,000.00	6,613.63	6,613.63	3,386.37	66
10-510-500033 DEPARTMENTAL SUPPLIES	10,000.00	16,326.35	16,326.35	-6,326.35	163
10-510-500036 UNIFORMS	11,000.00	16,664.83	16,664.83	-5,664.83	151
10-510-500037 WORKMENS COMP INSURANCE	77,300.00	0.00	0.00	77,300.00	0
10-510-500038 UNEMPLOYMENT INSURANCE	0.00	7,263.97	7,263.97	-7,263.97	0
10-510-500045 CONTRACTED SERVICES	13,000.00	7,313.38	7,313.38	5,686.62	56
10-510-500053 DUES & SUBSCRIPTIONS	1,650.00	2,304.37	2,304.37	-654.37	140
10-510-500054 INSURANCE & BONDS	63,132.00	100.00	100.00	63,032.00	0
10-510-500056 POLICE DOG	3,000.00	3,428.19	3,428.19	-428.19	114
10-510-500059 INFORMANT EXPENSE	4,000.00	4,500.00	4,500.00	-500.00	113
10-510-500074 CAPITAL OUTLAY	291,500.00	5,749.74	5,749.74	285,750.26	2
10-510-500102 RENT	6,000.00	3,000.00	3,000.00	3,000.00	50
10-510-500133 BULLET PROOF VEST GRANT	6,725.00	0.00	0.00	6,725.00	0
10-510-500135 DRUG EDUCATION SUPPLIES	500.00	304.85	304.85	195.15	61
10-510-500153 LEASE PURCHASE PRINCIPAL	279,399.00	127,513.79	127,513.79	151,885.21	46
10-510-500154 LEASE PURCHASE INTEREST	11,571.00	5,769.86	5,769.86	5,801.14	50
510 SHERIFF'S DEPARTMENT	4,023,818.00	1,701,248.17	1,701,248.17	2,322,569.83	42
514 JUSTICE ASSISTANCE GRANT					
10-514-500033 DEPARTMENTAL SUPPLIES	0.00	731.84	731.84	-731.84	0
10-514-500085 NON-CAPITALIZED ASSETS	10,000.00	0.00	0.00	10,000.00	0
514 JUSTICE ASSISTANCE GRANT	10,000.00	731.84	731.84	9,268.16	7
517 SHERIFF'S INTERDICTION PR					
10-517-500033 SHERIFF'S INTERDICTION FUNDS	37,000.00	3,219.71	3,219.71	33,780.29	9
517 SHERIFF'S INTERDICTION PR	37,000.00	3,219.71	3,219.71	33,780.29	9
520 JAIL					
10-520-500001 REGULAR SALARIES	1,333,257.00	597,126.18	597,126.18	736,130.82	45
10-520-500002 PART-TIME SALARIES	134,000.00	198,021.85	198,021.85	-64,021.85	148
10-520-500003 OVERTIME	500.00	86.90	86.90	413.10	17
10-520-500004 LONGEVITY PAY	6,950.00	2,900.00	2,900.00	4,050.00	42
10-520-500005 FICA EXPENSE	112,827.00	60,749.29	60,749.29	52,077.71	54
10-520-500006 GROUP INSURANCE	372,195.00	163,029.04	163,029.04	209,165.96	44
10-520-500007 RETIREMENT LOCAL GOV'T	94,753.00	41,731.98	41,731.98	53,021.02	44
10-520-500011 TELEPHONE & POSTAGE	9,500.00	3,611.52	3,611.52	5,888.48	38
10-520-500013 UTILITIES	90,000.00	40,150.01	40,150.01	49,849.99	45
10-520-500014 TRAVEL/TRAINING	1,500.00	1,183.04	1,183.04	316.96	79

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-520-500015 MAINTENANCE BUILDING & GROUNDS	35,000.00	12,578.44	12,578.44	22,421.56	36
10-520-500016 MAINTENANCE EQUIPMENT	8,500.00	53.59	53.59	8,446.41	1
10-520-500021 EQUIPMENT RENTAL	3,500.00	2,322.95	2,322.95	1,177.05	66
10-520-500026 ADVERTISING	150.00	0.00	0.00	150.00	0
10-520-500032 OFFICE SUPPLIES	6,500.00	3,181.99	3,181.99	3,318.01	49
10-520-500033 DEPARTMENTAL SUPPLIES	54,000.00	27,992.25	27,992.25	26,007.75	52
10-520-500036 UNIFORMS	4,000.00	2,461.98	2,461.98	1,538.02	62
10-520-500037 WORKMENS COMP INSURANCE	52,745.00	0.00	0.00	52,745.00	0
10-520-500038 UNEMPLOYMENT INSURANCE	65,000.00	26,586.66	26,586.66	38,413.34	41
10-520-500044 SPECIAL CONTRACTED SERVICES	152,500.00	52,834.00	52,834.00	99,666.00	35
10-520-500045 CONTRACTED SERVICES	900.00	788.00	788.00	112.00	88
10-520-500046 HEALTH CARE-DRUGS-MEDICINE	235,000.00	133,765.07	133,765.07	101,234.93	57
10-520-500047 FOOD & PROVISIONS	305,000.00	153,025.06	153,025.06	151,974.94	50
10-520-500053 DUES & SUBSCRIPTIONS	125.00	25.00	25.00	100.00	20
10-520-500054 INSURANCE & BONDS	38,065.00	0.00	0.00	38,065.00	0
10-520-500057 PEST CONTROL	1,440.00	720.00	720.00	720.00	50
10-520-500074 CAPITAL OUTLAY	9,750.00	0.00	0.00	9,750.00	0
10-520-500085 NON-CAPITALIZED ASSETS	0.00	1,083.95	1,083.95	-1,083.95	0
10-520-500134 PRISONER JUMPSUITS	1,200.00	0.00	0.00	1,200.00	0
520 JAIL	3,128,857.00	1,526,008.75	1,526,008.75	1,602,848.25	49
525 ENVIRONMENTAL SERVICES					
10-525-500172 BUILDING DEMOLOTION	1,200.00	200.00	200.00	1,000.00	17
10-525-500173 ABESTOS/STORAGE TANKS	500.00	0.00	0.00	500.00	0
10-525-500174 MEDICAL EXAMINER	35,000.00	22,700.00	22,700.00	12,300.00	65
525 ENVIRONMENTAL SERVICES	36,700.00	22,900.00	22,900.00	13,800.00	62
530 FIRE & AMBULANCE					
10-530-500001 REGULAR SALARIES	1,163,140.00	586,113.43	586,113.43	577,026.57	50
10-530-500002 PART-TIME SALARIES	227,000.00	121,076.50	121,076.50	105,923.50	53
10-530-500003 OVERTIME	120,000.00	65,151.83	65,151.83	54,848.17	54
10-530-500004 LONGEVITY PAY	4,100.00	1,600.00	1,600.00	2,500.00	39
10-530-500005 FICA EXPENSE	115,840.00	58,264.98	58,264.98	57,575.02	50
10-530-500006 GROUP INSURANCE	256,401.00	121,975.20	121,975.20	134,425.80	48
10-530-500007 RETIREMENT LOCAL GOV'T	91,008.00	47,968.58	47,968.58	43,039.42	53
10-530-500011 TELEPHONE & POSTAGE	23,800.00	10,971.89	10,971.89	12,828.11	46
10-530-500013 UTILITIES	24,400.00	7,643.36	7,643.36	16,756.64	31
10-530-500014 TRAVEL/TRAINING	2,000.00	202.00	202.00	1,798.00	10
10-530-500015 MAINTENANCE BUILDING & GROUNDS	22,500.00	26,437.35	26,437.35	-3,937.35	117
10-530-500016 MAINTENANCE EQUIPMENT	12,000.00	3,093.62	3,093.62	8,906.38	26
10-530-500017 MAINTENANCE VEHICLES	45,000.00	49,366.61	49,366.61	-4,366.61	110
10-530-500021 EQUIPMENT RENTAL	4,500.00	7,961.19	7,961.19	-3,461.19	177
10-530-500026 ADVERTISING	600.00	140.00	140.00	460.00	23
10-530-500031 AUTO SUPPLIES	16,500.00	12,824.92	12,824.92	3,675.08	78
10-530-500032 OFFICE SUPPLIES	1,500.00	921.70	921.70	578.30	61
10-530-500033 DEPARTMENTAL SUPPLIES	32,000.00	21,433.61	21,433.61	10,566.39	67
10-530-500035 LAUNDRY	100.00	21.90	21.90	78.10	22
10-530-500036 UNIFORMS	16,000.00	13,469.46	13,469.46	2,530.54	84

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-530-500037 WORKMENS COMP INSURANCE	34,600.00	0.00	0.00	34,600.00	0
10-530-500038 UNEMPLOYMENT INSURANCE	2,000.00	8,874.00	8,874.00	-6,874.00	444
10-530-500045 CONTRACTED SERVICES	12,900.00	7,015.00	7,015.00	5,885.00	54
10-530-500053 DUES & SUBSCRIPTIONS	3,500.00	3,970.50	3,970.50	-470.50	113
10-530-500054 INSURANCE & BONDS	33,474.00	0.00	0.00	33,474.00	0
10-530-500057 PEST CONTROL	540.00	240.00	240.00	300.00	44
10-530-500074 CAPITAL OUTLAY	236,000.00	232,490.62	232,490.62	3,509.38	99
10-530-500085 NON-CAPITALIZED ASSETS	0.00	12,292.53	12,292.53	-12,292.53	0
10-530-500102 RENT	12,000.00	6,000.00	6,000.00	6,000.00	50
10-530-500153 LEASE PURCHASE PRINCIPAL	136,018.00	53,680.49	53,680.49	82,337.51	39
10-530-500154 LEASE PURCHASE INTEREST	16,406.00	9,415.85	9,415.85	6,990.15	57
10-530-500186 FUEL	63,000.00	30,239.38	30,239.38	32,760.62	48
10-530-500187 FIRE PREVENTION	3,000.00	1,817.24	1,817.24	1,182.76	61
10-530-500188 FIRE EQUIPMENT	6,500.00	0.00	0.00	6,500.00	0
10-530-500189 EMS EQUIPMENT	5,000.00	0.00	0.00	5,000.00	0
10-530-500190 PHYSICALS	0.00	6,122.00	6,122.00	-6,122.00	0
10-530-500291 FOREST FIRE CONTROL	59,775.00	21,794.80	21,794.80	37,980.20	36
10-530-500334 AMBULANCE SUPPLIES	120,000.00	57,419.99	57,419.99	62,580.01	48
530 FIRE & AMBULANCE	2,923,102.00	1,608,010.53	1,608,010.53	1,315,091.47	55
541 PLANNING AND DEVELOPMENT					
10-541-500001 REGULAR SALARIES	434,164.00	211,599.96	211,599.96	222,564.04	49
10-541-500004 LONGEVITY PAY	1,650.00	1,050.00	1,050.00	600.00	64
10-541-500005 FICA EXPENSE	33,340.00	15,719.65	15,719.65	17,620.35	47
10-541-500006 GROUP INSURANCE	77,196.00	37,217.34	37,217.34	39,978.66	48
10-541-500007 RETIREMENT	30,812.00	14,932.76	14,932.76	15,879.24	48
10-541-500011 TELEPHONE & POSTAGE	4,800.00	1,327.91	1,327.91	3,472.09	28
10-541-500014 TRAVEL/TRAINING	5,000.00	3,097.42	3,097.42	1,902.58	62
10-541-500016 MAINTENANCE EQUIPMENT	7,400.00	1,401.56	1,401.56	5,998.44	19
10-541-500017 MAINTENANCE VEHICLES	1,200.00	192.58	192.58	1,007.42	16
10-541-500021 EQUIPMENT RENTAL	9,300.00	3,847.87	3,847.87	5,452.13	41
10-541-500026 ADVERTISING	650.00	0.00	0.00	650.00	0
10-541-500031 AUTO SUPPLIES	8,500.00	4,984.41	4,984.41	3,515.59	59
10-541-500032 OFFICE SUPPLIES	2,100.00	1,195.72	1,195.72	904.28	57
10-541-500033 DEPARTMENTAL SUPPLIES	5,500.00	290.33	290.33	5,209.67	5
10-541-500037 WORKMENS COMP INSURANCE	8,367.00	0.00	0.00	8,367.00	0
10-541-500042 ZONING	5,250.00	1,148.20	1,148.20	4,101.80	22
10-541-500045 CONTRACTED SERVICES	6,600.00	5,100.00	5,100.00	1,500.00	77
10-541-500053 DUES & SUBSCRIPTIONS	1,400.00	445.00	445.00	955.00	32
10-541-500054 INSURANCE & BONDS	4,401.00	0.00	0.00	4,401.00	0
541 PLANNING AND DEVELOPMENT	647,630.00	303,550.71	303,550.71	344,079.29	47
555 CENTRAL SERVICES					
10-555-500005 FICA EXPENSE	0.00	262.39	262.39	-262.39	0
10-555-500011 TELEPHONE & POSTAGE	91,000.00	30,813.60	30,813.60	60,186.40	34
10-555-500014 TRAVEL/TRAINING	0.00	367.37	367.37	-367.37	0
10-555-500016 MAINTENANCE EQUIPMENT	0.00	20.75	20.75	-20.75	0
10-555-500017 MAINTENANCE VEHICLES	0.00	30.62	30.62	-30.62	0

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-555-500021 EQUIPMENT RENTAL	5,568.00	2,386.78	2,386.78	3,181.22	43
10-555-500033 DEPARTMENTAL SUPPLIES	1,800.00	818.86	818.86	981.14	45
10-555-500037 WORKMENS COMP INSURANCE	0.00	248,342.00	248,342.00	-248,342.00	0
10-555-500038 UNEMPLOYMENT INSURANCE	76,500.00	19,786.87	19,786.87	56,713.13	26
10-555-500044 SPECIAL CONTRACTED SERVICES	0.00	300.00	300.00	-300.00	0
10-555-500045 CONTRACTED SERVICES	17,668.00	10,920.88	10,920.88	6,747.12	62
10-555-500054 INSURANCE & BONDS	0.00	236,033.00	236,033.00	-236,033.00	0
10-555-500070 MISCELLANEOUS EXPENSE	165.00	6,693.39	6,693.39	-6,528.39	4,057
10-555-500073 APPLICANT BACKGROUND CHECKS	445.00	0.00	0.00	445.00	0
10-555-500109 FRINGE BENEFITS-RETIREEES	434,602.00	196,170.90	196,170.90	238,431.10	45
10-555-500132 EMPLOYEE RECOGNITION BANQUET	4,400.00	0.00	0.00	4,400.00	0
10-555-500137 VIPER RADIO PURCHASE/UPGRADE	42,000.00	42,300.00	42,300.00	-300.00	101
10-555-500145 DRUG TESTING	3,000.00	0.00	0.00	3,000.00	0
10-555-500153 LEASE PURCHASE PRINCIPAL	81,886.00	81,885.87	81,885.87	0.13	100
10-555-500154 LEASE PURCHASE INTEREST	3,630.00	3,659.35	3,659.35	-29.35	101
10-555-500169 SAFETY PROGRAM	525.00	0.00	0.00	525.00	0
10-555-500170 WELLNESS PROGRAM GRANT	1,810.00	367.89	367.89	1,442.11	20
555 CENTRAL SERVICES	764,999.00	881,160.52	881,160.52	-116,161.52	115
576 SOIL/WATER CONSERVATION					
10-576-500001 REGULAR SALARIES	67,020.00	33,510.00	33,510.00	33,510.00	50
10-576-500004 LONGEVITY PAY	450.00	50.00	50.00	400.00	11
10-576-500005 FICA EXPENSE	5,162.00	2,567.39	2,567.39	2,594.61	50
10-576-500006 GROUP INSURANCE	16,542.00	8,270.52	8,270.52	8,271.48	50
10-576-500007 RETIREMENT LOCAL GOV'T	4,771.00	2,372.70	2,372.70	2,398.30	50
10-576-500011 TELEPHONE & POSTAGE	600.00	390.13	390.13	209.87	65
10-576-500014 TRAVEL/TRAINING	250.00	398.38	398.38	-148.38	159
10-576-500031 AUTO SUPPLIES	300.00	111.74	111.74	188.26	37
10-576-500033 DEPARTMENTAL SUPPLIES	100.00	354.13	354.13	-254.13	354
10-576-500037 WORKMENS COMP INSURANCE	966.00	0.00	0.00	966.00	0
10-576-500047 FOOD & PROVISIONS	500.00	326.32	326.32	173.68	65
10-576-500053 DUES & SUBSCRIPTIONS	142.00	50.00	50.00	92.00	35
10-576-500054 INSURANCE & BONDS	717.00	0.00	0.00	717.00	0
576 SOIL/WATER CONSERVATION	97,520.00	48,401.31	48,401.31	49,118.69	50
580 MENTAL HEALTH					
10-580-500054 INSURANCE & BONDS	1,424.00	0.00	0.00	1,424.00	0
10-580-500392 \$ 0.05 BTL ALOCOHOL-12 STEPS	10,000.00	5,079.19	5,079.19	4,920.81	51
10-580-500393 ADD'L .05 BTL ALCOHOL-REHAB	9,000.00	4,459.19	4,459.19	4,540.81	50
10-580-500580 MENTAL HEALTH-COUNTY SHARE	168,038.00	84,008.00	84,008.00	84,030.00	50
580 MENTAL HEALTH	188,462.00	93,546.38	93,546.38	94,915.62	50
590 PUBLIC HEALTH					
10-590-500015 MAINTENANCE BUILDING & GROUNDS	1,000.00	387.64	387.64	612.36	39
10-590-500054 INSURANCE & BONDS	1,681.00	0.00	0.00	1,681.00	0
10-590-500074 CAPITAL OUTLAY	75,000.00	75,000.00	75,000.00	0.00	100
10-590-500491 HEALTH CENTER-COUNTY SHARE	325,308.00	162,654.00	162,654.00	162,654.00	50
10-590-500492 VITAL STATISTICS	600.00	0.00	0.00	600.00	0

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
590 PUBLIC HEALTH	403,589.00	238,041.64	238,041.64	165,547.36	59
599 ANIMAL CONTROL					
10-599-500001 REGULAR SALARIES	130,212.00	58,265.10	58,265.10	71,946.90	45
10-599-500003 OVERTIME	11,000.00	8,488.68	8,488.68	2,511.32	77
10-599-500004 LONGEVITY PAY	400.00	150.00	150.00	250.00	38
10-599-500005 FICA EXPENSE	10,833.00	5,074.02	5,074.02	5,758.98	47
10-599-500006 GROUP INSURANCE	41,355.00	15,851.83	15,851.83	25,503.17	38
10-599-500007 RETIREMENT LOCAL GOV'T	10,006.00	4,730.16	4,730.16	5,275.84	47
10-599-500011 TELEPHONE & POSTAGE	5,900.00	2,762.16	2,762.16	3,137.84	47
10-599-500012 SPAYING/NEUTERING	9,000.00	60.00	60.00	8,940.00	1
10-599-500013 UTILITIES	7,000.00	2,508.01	2,508.01	4,491.99	36
10-599-500014 TRAVEL/TRAINING	500.00	0.00	0.00	500.00	0
10-599-500015 MAINTENANCE BUILDING & GROUNDS	1,000.00	2,165.94	2,165.94	-1,165.94	217
10-599-500016 MAINTENANCE EQUIPMENT	300.00	0.00	0.00	300.00	0
10-599-500017 MAINTENANCE VEHICLES	3,300.00	4,275.84	4,275.84	-975.84	130
10-599-500021 EQUIPMENT RENTAL	750.00	352.52	352.52	397.48	47
10-599-500026 ADVERTISING	0.00	1,262.04	1,262.04	-1,262.04	0
10-599-500031 AUTO SUPPLIES	17,500.00	8,319.23	8,319.23	9,180.77	48
10-599-500032 OFFICE SUPPLIES	650.00	315.99	315.99	334.01	49
10-599-500033 DEPARTMENTAL SUPPLIES	18,500.00	5,614.64	5,614.64	12,885.36	30
10-599-500036 UNIFORMS	2,000.00	1,887.55	1,887.55	112.45	94
10-599-500037 WORKMENS COMP INSURANCE	2,030.00	0.00	0.00	2,030.00	0
10-599-500045 CONTRACTED SERVICES	32,500.00	1,614.15	1,614.15	30,885.85	5
10-599-500046 HEALTH CARE-DRUGS-MEDICINE	30,500.00	10,864.26	10,864.26	19,635.74	36
10-599-500053 DUES & SUBSCRIPTIONS	125.00	0.00	0.00	125.00	0
10-599-500054 INSURANCE & BONDS	3,569.00	0.00	0.00	3,569.00	0
10-599-500088 BANK SERVICE CHARGES	450.00	322.59	322.59	127.41	72
599 ANIMAL CONTROL	339,380.00	134,884.71	134,884.71	204,495.29	40
600 CONTRIBUTIONS OTHER AGENC					
10-600-500054 INSURANCE-AYCOCK GYM	740.00	0.00	0.00	740.00	0
10-600-500200 NATIONAL GUARD ARMORY	750.00	863.95	863.95	-113.95	115
10-600-500203 RESCUE SQUAD OPERATING	60,000.00	30,000.00	30,000.00	30,000.00	50
10-600-500204 ARMORY/FARMER'S MKT MAINTENANC	995.00	813.13	813.13	181.87	82
10-600-500205 CRIMESTOPPERS	500.00	100.00	100.00	400.00	20
10-600-500207 COUNCIL OF GOVERNMENTS	14,138.00	7,070.00	7,070.00	7,068.00	50
10-600-500208 DOWNTOWN DEVELOPMENT	1,500.00	1,500.00	1,500.00	0.00	100
10-600-500209 HUMAN RELATION COMMISSION	800.00	800.00	800.00	0.00	100
10-600-500210 LIFELINE	2,400.00	2,400.00	2,400.00	0.00	100
10-600-500214 RECREATION-CITY	364,075.00	136,140.36	136,140.36	227,934.64	37
10-600-500216 H.L.PERRY LIBRARY	561,945.00	280,972.50	280,972.50	280,972.50	50
10-600-500217 RECREATION-AQUATICS	126,945.00	57,588.57	57,588.57	69,356.43	45
10-600-500218 REGIONAL AIRPORT	28,750.00	28,750.00	28,750.00	0.00	100
10-600-500219 FVW OPPORTUNITIES	7,000.00	7,000.00	7,000.00	0.00	100
10-600-500220 KARTS COUNTY MATCH	34,299.00	34,299.00	34,299.00	0.00	100
10-600-500223 SMART START CONTRIBUTION	3,500.00	3,500.00	3,500.00	0.00	100
10-600-500224 ARTS COUNCIL	900.00	900.00	900.00	0.00	100

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-600-500226 FOUR RIVERS RC&D	500.00	500.00	500.00	0.00	100
10-600-500228 DOT-KARTS RGP GRANT	59,500.00	79,394.00	79,394.00	-19,894.00	133
10-600-500229 BOYS & GIRLS CLUB	24,000.00	24,000.00	24,000.00	0.00	100
10-600-500245 CRAWLEY RD WATER LINE EXT	0.00	-880.00	-880.00	880.00	0
10-600-500250 GATEWAY EDC	4,750.00	4,823.45	4,823.45	-73.45	102
10-600-500251 KTREDC	36,000.00	18,000.00	18,000.00	18,000.00	50
10-600-500253 BEAVER MANAGEMENT	4,000.00	4,000.00	4,000.00	0.00	100
10-600-500255 JCPC ADMINISTRATIVE	3,500.00	592.98	592.98	2,907.02	17
10-600-500257 CENTRAL CHILDRENS HOME	16,400.00	4,590.00	4,590.00	11,810.00	28
10-600-500278 MASTER PLAN - PARKS & RECREATION	11,000.00	0.00	0.00	11,000.00	0
10-600-500281 WARREN COUNTY FREE CLINIC	15,000.00	15,000.00	15,000.00	0.00	100
600 CONTRIBUTIONS OTHER AGENC	1,383,887.00	742,717.94	742,717.94	641,169.06	54
601 SMART START PROGRAM					
10-601-500001 REGULAR SALARIES	7,956.00	3,480.75	3,480.75	4,475.25	44
10-601-500005 FICA EXPENSE	609.00	266.28	266.28	342.72	44
10-601-500014 TRAVEL/TRAINING	4,390.00	2,259.52	2,259.52	2,130.48	51
10-601-500026 ADVERTISING	95.00	396.50	396.50	-301.50	417
10-601-500033 DEPARTMENTAL SUPPLIES	2,439.00	1,031.30	1,031.30	1,407.70	42
10-601-500037 WORKMENS COMP INSURANCE	75.00	0.00	0.00	75.00	0
10-601-500045 CONTRACTED SERVICES	40,450.00	20,499.29	20,499.29	19,950.71	51
10-601-500053 DUES & SUBSCRIPTIONS	110.00	0.00	0.00	110.00	0
10-601-500054 INSURANCE & BONDS	148.00	0.00	0.00	148.00	0
601 SMART START PROGRAM	56,272.00	27,933.64	27,933.64	28,338.36	50
602 4-H PULLET CHAIN					
10-602-500070 MISCELLANEOUS EXPENSE	25.00	0.00	0.00	25.00	0
10-602-500132 AWARDS	700.00	21.40	21.40	678.60	3
10-602-500163 4-H AUCTION PAYMENTS	1,200.00	1,089.75	1,089.75	110.25	91
10-602-500164 PREMIUMS	400.00	0.00	0.00	400.00	0
10-602-500167 CHICKEN PURCHASE	700.00	0.00	0.00	700.00	0
602 4-H PULLET CHAIN	3,025.00	1,111.15	1,111.15	1,913.85	37
604 COOPERATIVE EXTENSION 4-H					
10-604-500014 TRAVEL/TRAINING	1,500.00	139.55	139.55	1,360.45	9
10-604-500033 DEPARTMENTAL SUPPLIES	700.00	219.60	219.60	480.40	31
10-604-500062 SPECIAL PROJECTS	10,000.00	4,065.01	4,065.01	5,934.99	41
10-604-500070 MISCELLANEOUS EXPENSE	0.00	250.00	250.00	-250.00	0
10-604-500405 4-H FARM BUREAU EXPENSE	2,500.00	1,704.46	1,704.46	795.54	68
604 COOPERATIVE EXTENSION 4-H	14,700.00	6,378.62	6,378.62	8,321.38	43
605 COOPERATIVE EXTENSION SER					
10-605-500002 PART-TIME SALARIES	2,173.00	1,875.00	1,875.00	298.00	86
10-605-500005 FICA EXPENSE	167.00	143.44	143.44	23.56	86
10-605-500006 GROUP INSURANCE	2,750.00	923.00	923.00	1,827.00	34
10-605-500011 TELEPHONE & POSTAGE	7,600.00	923.98	923.98	6,676.02	12
10-605-500014 TRAVEL/TRAINING	800.00	231.48	231.48	568.52	29
10-605-500021 EQUIPMENT RENTAL	8,250.00	2,872.34	2,872.34	5,377.66	35
10-605-500032 OFFICE SUPPLIES	1,300.00	463.93	463.93	836.07	36

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-605-500033 DEPARTMENTAL SUPPLIES	250.00	132.65	132.65	117.35	53
10-605-500037 WORKMENS COMP INSURANCE	25.00	0.00	0.00	25.00	0
10-605-500045 CONTRACTED SERVICES	115,000.00	37,066.30	37,066.30	77,933.70	32
10-605-500053 DUES & SUBSCRIPTIONS	200.00	285.50	285.50	-85.50	143
10-605-500054 INSURANCE & BONDS	1,202.00	0.00	0.00	1,202.00	0
10-605-500159 MASTER GARDENER	500.00	51.90	51.90	448.10	10
10-605-500160 UNITED WAY CONSUMER SCIENCE	150.00	165.00	165.00	-15.00	110
10-605-500191 AG FUNDS	600.00	0.00	0.00	600.00	0
10-605-500277 FARM BUREAU SUPPORT	2,500.00	1,274.44	1,274.44	1,225.56	51
605 COOPERATIVE EXTENSION SER	143,467.00	46,408.96	46,408.96	97,058.04	32
607 VETERANS SERVICE					
10-607-500001 REGULAR SALARIES	34,080.00	20,006.31	20,006.31	14,073.69	59
10-607-500002 PART-TIME SALARIES	8,415.00	2,210.92	2,210.92	6,204.08	26
10-607-500005 FICA EXPENSE	3,251.00	1,699.62	1,699.62	1,551.38	52
10-607-500006 GROUP INSURANCE	8,271.00	4,135.26	4,135.26	4,135.74	50
10-607-500007 RETIREMENT LOCAL GOV'T	2,409.00	1,414.43	1,414.43	994.57	59
10-607-500011 TELEPHONE & POSTAGE	700.00	71.24	71.24	628.76	10
10-607-500014 TRAVEL/TRAINING	900.00	570.77	570.77	329.23	63
10-607-500016 MAINTENANCE EQUIPMENT	433.00	408.00	408.00	25.00	94
10-607-500021 EQUIPMENT RENTAL	417.00	230.63	230.63	186.37	55
10-607-500032 OFFICE SUPPLIES	800.00	813.99	813.99	-13.99	102
10-607-500037 WORKMENS COMP INSURANCE	200.00	0.00	0.00	200.00	0
10-607-500045 CONTRACTED SERVICES	0.00	238.68	238.68	-238.68	0
10-607-500053 DUES & SUBSCRIPTIONS	80.00	32.00	32.00	48.00	40
10-607-500054 INSURANCE & BONDS	264.00	0.00	0.00	264.00	0
607 VETERANS SERVICE	60,220.00	31,831.85	31,831.85	28,388.15	53
609 4H ROBOTICS					
10-609-500014 TRAVEL/TRAINING	600.00	0.00	0.00	600.00	0
10-609-500070 MISCELLANEOUS EXPENSE	200.00	0.00	0.00	200.00	0
10-609-500168 ENTRY FEES	3,000.00	0.00	0.00	3,000.00	0
609 4H ROBOTICS	3,800.00	0.00	0.00	3,800.00	0
610 SOCIAL SERVICES					
10-610-500001 REGULAR SALARIES	3,438,456.00	1,646,022.65	1,646,022.65	1,792,433.35	48
10-610-500002 PART-TIME SALARIES	71,597.00	53,154.95	53,154.95	18,442.05	74
10-610-500003 OVERTIME	0.00	3,730.08	3,730.08	-3,730.08	0
10-610-500004 LONGEVITY PAY	21,600.00	10,050.00	10,050.00	11,550.00	47
10-610-500005 FICA EXPENSE	270,172.00	129,382.05	129,382.05	140,789.95	48
10-610-500006 GROUP INSURANCE	856,049.00	399,519.08	399,519.08	456,529.92	47
10-610-500007 RETIREMENT LOCAL GOV'T	244,626.00	117,770.49	117,770.49	126,855.51	48
10-610-500010 PROFESSIONAL SERVICES	2,520.00	1,430.00	1,430.00	1,090.00	57
10-610-500011 TELEPHONE & POSTAGE	91,000.00	43,602.94	43,602.94	47,397.06	48
10-610-500014 TRAVEL/TRAINING	43,500.00	26,264.79	26,264.79	17,235.21	60
10-610-500016 MAINTENANCE EQUIPMENT	9,000.00	6,085.96	6,085.96	2,914.04	68
10-610-500017 MAINTENANCE VEHICLES	6,000.00	1,411.14	1,411.14	4,588.86	24
10-610-500018 STATE FOSTER HOME FUND	75,000.00	26,054.16	26,054.16	48,945.84	35
10-610-500019 AID TO BLIND-COUNTY	12,174.00	7,757.00	7,757.00	4,417.00	64

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-610-500020 GENERAL ASSISTANCE	7,500.00	10,669.87	10,669.87	-3,169.87	142
10-610-500021 EQUIPMENT RENTAL	28,234.00	11,266.96	11,266.96	16,967.04	40
10-610-500022 SPECIAL ADOPTION INCENTIVE	9,600.00	798.00	798.00	8,802.00	8
10-610-500023 MEDICAL SERVICES	0.00	117.08	117.08	-117.08	0
10-610-500024 IV-E FOSTER CARE	240,000.00	178,954.23	178,954.23	61,045.77	75
10-610-500025 INDIGENT ASSISTANCE	400.00	0.00	0.00	400.00	0
10-610-500026 ADVERTISING	9,500.00	3,595.68	3,595.68	5,904.32	38
10-610-500027 PUBLIC ASSISTANCE	565,000.00	237,113.50	237,113.50	327,886.50	42
10-610-500028 FOSTER CARE-NON REIMB	8,600.00	1,383.53	1,383.53	7,216.47	16
10-610-500031 AUTO SUPPLIES	12,000.00	4,113.95	4,113.95	7,886.05	34
10-610-500032 OFFICE SUPPLIES	49,000.00	20,363.14	20,363.14	28,636.86	42
10-610-500037 WORKMENS COMP INSURANCE	77,033.00	0.00	0.00	77,033.00	0
10-610-500038 UNEMPLOYMENT INSURANCE	15,500.00	1,520.52	1,520.52	13,979.48	10
10-610-500040 LINKS-FOSTER CARE	9,450.00	2,028.00	2,028.00	7,422.00	21
10-610-500044 SPECIAL CONTRACTED SERVICES	75,800.00	32,059.36	32,059.36	43,740.64	42
10-610-500045 CONTRACTED SERVICES	165,124.00	57,205.55	57,205.55	107,918.45	35
10-610-500048 DAY CARE ST/FED	1,797,783.00	610,238.80	610,238.80	1,187,544.20	34
10-610-500051 DAY CARE-SMART START	432,550.00	171,953.85	171,953.85	260,596.15	40
10-610-500053 DUES & SUBSCRIPTIONS	1,400.00	1,159.00	1,159.00	241.00	83
10-610-500054 INSURANCE & BONDS	28,888.00	0.00	0.00	28,888.00	0
10-610-500062 SPECIAL PROJECTS	0.00	62.30	62.30	-62.30	0
10-610-500078 SPECIAL LINKS	3,500.00	121.00	121.00	3,379.00	3
10-610-500081 IT SERVICES	38,400.00	19,200.00	19,200.00	19,200.00	50
10-610-500085 NON-CAPITALIZED ASSETS	37,400.00	3,371.53	3,371.53	34,028.47	9
10-610-500096 LICENSES AND FEES	1,100.00	510.00	510.00	590.00	46
10-610-500139 DUKE PROGRESS LOW INCOME ASST	87,644.00	32,009.14	32,009.14	55,634.86	37
10-610-500142 PROGRESS ENERGY/ WAKE ELECTRIC	8,015.00	2,193.18	2,193.18	5,821.82	27
10-610-500143 WORK FIRST-EMERGENCY ASSISTANC	62,000.00	31,835.43	31,835.43	30,164.57	51
10-610-500144 WORK FIRST	160,000.00	80,803.68	80,803.68	79,196.32	51
10-610-500146 MEDICAID CAP REIMB	50,000.00	22,590.16	22,590.16	27,409.84	45
10-610-500147 EDTAP	58,000.00	9,948.91	9,948.91	48,051.09	17
10-610-500235 CRISIS INTERVENTION	279,459.00	155,820.73	155,820.73	123,638.27	56
10-610-500243 MEDICAL TRANSPORTATION	355,000.00	169,024.82	169,024.82	185,975.18	48
10-610-500433 LOW INCOME HOME ENERGY ASSIST	419,247.00	68,290.94	68,290.94	350,956.06	16
10-610-500434 VERIFICATION DOCUMENTS	8,400.00	2,133.00	2,133.00	6,267.00	25
10-610-500435 ADOPTION ASSISTANCE-CASH	100,000.00	42,235.03	42,235.03	57,764.97	42
10-610-500436 ADOPTION ASSISTANCE-VENDOR	45,000.00	7,877.00	7,877.00	37,123.00	18
10-610-500437 ISSUANCE EBT	23,500.00	9,655.30	9,655.30	13,844.70	41
10-610-500439 FEDERAL ADOPTION INCENTIVE	0.00	398.44	398.44	-398.44	0
10-610-500446 DNA TESTING/CLERK OF COURT FEES	55,000.00	10,550.00	10,550.00	44,450.00	19
610 SOCIAL SERVICES	10,466,721.00	4,485,406.90	4,485,406.90	5,981,314.10	43
611 PROGRAM ON AGING					
10-611-500001 REGULAR SALARIES	299,268.00	149,734.00	149,734.00	149,534.00	50
10-611-500004 LONGEVITY PAY	2,250.00	1,150.00	1,150.00	1,100.00	51
10-611-500005 FICA EXPENSE	23,067.00	11,469.65	11,469.65	11,597.35	50
10-611-500006 GROUP INSURANCE	103,388.00	51,656.52	51,656.52	51,731.48	50

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-611-500007 RETIREMENT LOCAL GOV'T	21,318.00	10,667.53	10,667.53	10,650.47	50
10-611-500011 TELEPHONE & POSTAGE	16,950.00	6,789.93	6,789.93	10,160.07	40
10-611-500014 TRAVEL/TRAINING	25,000.00	11,328.58	11,328.58	13,671.42	45
10-611-500016 MAINTENANCE EQUIPMENT	800.00	0.00	0.00	800.00	0
10-611-500021 EQUIPMENT RENTAL	2,500.00	1,180.15	1,180.15	1,319.85	47
10-611-500026 ADVERTISING	200.00	25.00	25.00	175.00	13
10-611-500033 DEPARTMENTAL SUPPLIES	9,850.00	3,641.06	3,641.06	6,208.94	37
10-611-500037 WORKMENS COMP INSURANCE	6,745.00	0.00	0.00	6,745.00	0
10-611-500038 UNEMPLOYMENT INSURANCE	5,000.00	0.00	0.00	5,000.00	0
10-611-500044 SPECIAL CONTRACTED SERVICES	33,000.00	4,790.00	4,790.00	28,210.00	15
10-611-500045 CONTRACTED SERVICES	52,000.00	24,650.15	24,650.15	27,349.85	47
10-611-500054 INSURANCE & BONDS	2,322.00	0.00	0.00	2,322.00	0
10-611-500147 EDTAP	18,045.00	2,642.54	2,642.54	15,402.46	15
10-611-500148 SHIIP GRANT	3,090.00	708.97	708.97	2,381.03	23
10-611-500192 NCDOT AGING GRT COUNTY MATCH	3,125.00	0.00	0.00	3,125.00	0
611 PROGRAM ON AGING	627,918.00	280,434.08	280,434.08	347,483.92	45
613 DSS VEND MACHINES-FOSTER					
10-613-500061 DONATIONS FOSTER CHILDREN	1,500.00	1,809.18	1,809.18	-309.18	121
10-613-500069 VENDING MACHINES	1,000.00	2,547.53	2,547.53	-1,547.53	255
10-613-500166 CHRISTMAS AT DSS	2,000.00	0.00	0.00	2,000.00	0
613 DSS VEND MACHINES-FOSTER	4,500.00	4,356.71	4,356.71	143.29	97
615 NUTRITIONAL MEALS PROGRAM					
10-615-500002 PART-TIME SALARIES	9,240.00	4,620.00	4,620.00	4,620.00	50
10-615-500005 FICA EXPENSE	707.00	353.40	353.40	353.60	50
10-615-500014 TRAVEL/TRAINING	8,570.00	2,944.92	2,944.92	5,625.08	34
10-615-500032 OFFICE SUPPLIES	100.00	0.00	0.00	100.00	0
10-615-500033 DEPARTMENTAL SUPPLIES	8,573.00	3,087.33	3,087.33	5,485.67	36
10-615-500037 WORKMENS COMP INSURANCE	216.00	0.00	0.00	216.00	0
10-615-500049 LIQUID NUTRITION	13,000.00	3,475.65	3,475.65	9,524.35	27
10-615-500054 INSURANCE & BONDS	80.00	0.00	0.00	80.00	0
10-615-500055 PURCHASED MEALS	107,707.00	34,000.00	34,000.00	73,707.00	32
615 NUTRITIONAL MEALS PROGRAM	148,193.00	48,481.30	48,481.30	99,711.70	33
618 CONFLICT MGT SERV. (RESOL					
10-618-500034 OTHER SUPPLIES & MATERIALS	365.00	0.00	0.00	365.00	0
10-618-500045 CONTRACTED SERVICES	4,600.00	930.00	930.00	3,670.00	20
10-618-500047 FOOD & PROVISIONS	1,000.00	0.00	0.00	1,000.00	0
618 CONFLICT MGT SERV. (RESOL	5,965.00	930.00	930.00	5,035.00	16
619 YOUTH SERVICES (NYPUM)					
10-619-500014 TRAVEL/TRAINING	1,800.00	537.77	537.77	1,262.23	30
10-619-500017 MAINTENANCE VEHICLES	500.00	0.00	0.00	500.00	0
10-619-500031 AUTO SUPPLIES	1,800.00	134.57	134.57	1,665.43	7
10-619-500034 OTHER SUPPLIES & MATERIALS	1,000.00	280.21	280.21	719.79	28
10-619-500044 SPECIAL CONTRACTED SERVICES	162,623.00	49,838.04	49,838.04	112,784.96	31
10-619-500047 FOOD & PROVISIONS	900.00	133.33	133.33	766.67	15
10-619-500052 RESTITUTION PAYMENTS	1,000.00	200.00	200.00	800.00	20

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-619-500054 INSURANCE & BONDS	1,005.00	0.00	0.00	1,005.00	0
619 YOUTH SERVICES (NYPUM)	170,628.00	51,123.92	51,123.92	119,504.08	30
620 FRIENDS OF YOUTH					
10-620-500014 TRAVEL/TRAINING	1,100.00	686.88	686.88	413.12	62
10-620-500017 MAINTENANCE VEHICLES	200.00	0.00	0.00	200.00	0
10-620-500031 AUTO SUPPLIES	1,800.00	389.42	389.42	1,410.58	22
10-620-500034 OTHER SUPPLIES & MATERIALS	500.00	152.99	152.99	347.01	31
10-620-500044 SPECIAL CONTRACTED SERVICES	39,277.00	18,356.29	18,356.29	20,920.71	47
10-620-500047 FOOD & PROVISIONS	500.00	58.02	58.02	441.98	12
10-620-500054 INSURANCE & BONDS	370.00	0.00	0.00	370.00	0
10-620-500062 SPECIAL PROJECTS	1,600.00	0.00	0.00	1,600.00	0
620 FRIENDS OF YOUTH	45,347.00	19,643.60	19,643.60	25,703.40	43
621 911 EMERGENCY COMMUNICATI					
10-621-500001 REGULAR SALARIES	697,200.00	326,175.45	326,175.45	371,024.55	47
10-621-500002 PART-TIME SALARIES	60,000.00	29,679.41	29,679.41	30,320.59	49
10-621-500003 OVERTIME	29,000.00	20,184.71	20,184.71	8,815.29	70
10-621-500004 LONGEVITY PAY	4,600.00	2,450.00	2,450.00	2,150.00	53
10-621-500005 FICA EXPENSE	60,496.00	28,392.96	28,392.96	32,103.04	47
10-621-500006 GROUP INSURANCE	165,420.00	76,502.31	76,502.31	88,917.69	46
10-621-500007 RETIREMENT LOCAL GOV'T	51,668.00	24,644.58	24,644.58	27,023.42	48
10-621-500011 TELEPHONE & POSTAGE	7,474.00	4,814.48	4,814.48	2,659.52	64
10-621-500013 UTILITIES	5,700.00	3,223.45	3,223.45	2,476.55	57
10-621-500014 TRAVEL/TRAINING	3,000.00	2,999.42	2,999.42	0.58	100
10-621-500016 MAINTENANCE EQUIPMENT	19,500.00	3,634.04	3,634.04	15,865.96	19
10-621-500017 MAINTENANCE VEHICLES	1,300.00	1,649.94	1,649.94	-349.94	127
10-621-500021 EQUIPMENT RENTAL	10,500.00	4,872.42	4,872.42	5,627.58	46
10-621-500026 ADVERTISING	200.00	274.56	274.56	-74.56	137
10-621-500031 AUTO SUPPLIES	3,600.00	1,991.92	1,991.92	1,608.08	55
10-621-500032 OFFICE SUPPLIES	1,400.00	575.84	575.84	824.16	41
10-621-500033 DEPARTMENTAL SUPPLIES	2,200.00	301.11	301.11	1,898.89	14
10-621-500034 OTHER SUPPLIES & MATERIALS	0.00	1,894.61	1,894.61	-1,894.61	0
10-621-500036 UNIFORMS	2,500.00	478.65	478.65	2,021.35	19
10-621-500037 WORKMENS COMP INSURANCE	16,580.00	0.00	0.00	16,580.00	0
10-621-500038 UNEMPLOYMENT INSURANCE	0.00	1,562.96	1,562.96	-1,562.96	0
10-621-500045 CONTRACTED SERVICES	0.00	12,000.00	12,000.00	-12,000.00	0
10-621-500053 DUES & SUBSCRIPTIONS	1,800.00	1,131.00	1,131.00	669.00	63
10-621-500054 INSURANCE & BONDS	16,900.00	0.00	0.00	16,900.00	0
10-621-500060 COUNTY ROAD SIGNS	12,500.00	7,200.00	7,200.00	5,300.00	58
10-621-500062 SPECIAL PROJECTS	0.00	1,350.00	1,350.00	-1,350.00	0
10-621-500119 TOWER RENTAL	3,000.00	1,500.00	1,500.00	1,500.00	50
10-621-500525 911 EMP GRANT SUPP	15,056.00	0.00	0.00	15,056.00	0
10-621-500529 911 EMERG PERFORMANCE GRANT	18,000.00	0.00	0.00	18,000.00	0
10-621-500531 EXCERISE FUNDING 2010	0.00	300.00	300.00	-300.00	0
621 911 EMERGENCY COMMUNICATI	1,209,594.00	559,783.82	559,783.82	649,810.18	46
629 H.LESLIE PERRY LIBRARY					
10-629-500001 REGULAR SALARIES	0.00	188,592.00	188,592.00	-188,592.00	0

VANCE COUNTY
REVENUE & EXPENDITURE STATEMENT
07/01/2013 TO 12/31/2013

FY 2013-2014

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
10-629-500002 PART-TIME SALARIES	0.00	45,041.57	45,041.57	-45,041.57	0
10-629-500004 LONGEVITY PAY	0.00	700.00	700.00	-700.00	0
10-629-500005 FICA EXPENSE	0.00	17,340.60	17,340.60	-17,340.60	0
10-629-500006 GROUP INSURANCE	0.00	48,332.05	48,332.05	-48,332.05	0
10-629-500007 RETIREMENT	0.00	13,382.91	13,382.91	-13,382.91	0
629 H.LESLIE PERRY LIBRARY	0.00	313,389.13	313,389.13	-313,389.13	0
630 VANCE COUNTY HOUSING AUTH					
10-630-500001 REGULAR SALARIES	0.00	79,032.00	79,032.00	-79,032.00	0
10-630-500002 PART-TIME SALARIES	0.00	11,863.44	11,863.44	-11,863.44	0
10-630-500005 FICA EXPENSE	0.00	6,947.53	6,947.53	-6,947.53	0
10-630-500006 GROUP INSURANCE	0.00	12,405.78	12,405.78	-12,405.78	0
10-630-500007 RETIREMENT	0.00	5,587.56	5,587.56	-5,587.56	0
630 VANCE COUNTY HOUSING AUTH	0.00	115,836.31	115,836.31	-115,836.31	0
681 PUBLIC SCHOOLS					
10-681-500074 CAPITAL OUTLAY	475,500.00	212,504.00	212,504.00	262,996.00	45
10-681-500087 CURRENT EXPENSE	7,202,440.00	3,601,240.00	3,601,240.00	3,601,200.00	50
10-681-500091 TEACHER SUPPLEMENTS	1,030,000.00	515,002.00	515,002.00	514,998.00	50
681 PUBLIC SCHOOLS	8,707,940.00	4,328,746.00	4,328,746.00	4,379,194.00	50
683 VANCE-GRANVILLE COMM COLL					
10-683-500074 CAPITAL OUTLAY	18,720.00	9,360.00	9,360.00	9,360.00	50
10-683-500087 CURRENT EXPENSE	926,260.00	463,120.00	463,120.00	463,140.00	50
10-683-500089 MPH NURSING CENTER	7,280.00	3,620.00	3,620.00	3,660.00	50
10-683-500287 CURRENT EXP - CORPORATE CAMPUS	24,000.00	0.00	0.00	24,000.00	0
10-683-500360 VGCC PROJECT PRINCIPAL	19,685.00	0.00	0.00	19,685.00	0
10-683-500361 VGCC PROJECT INTEREST	8,907.00	0.00	0.00	8,907.00	0
683 VANCE-GRANVILLE COMM COLL	1,004,852.00	476,100.00	476,100.00	528,752.00	47
696 TRANSFERS TO OTHR FUNDS					
10-696-500063 DS-FUND 20	762,282.00	0.00	0.00	762,282.00	0
10-696-500064 REVALUATION	87,000.00	0.00	0.00	87,000.00	0
10-696-500066 CR-SCHOOLS	1,636,000.00	890,103.87	890,103.87	745,896.13	54
10-696-500067 CR-GENERAL	247,010.00	0.00	0.00	247,010.00	0
10-696-500072 RETIREMENT/PENSION RESERVE	20,000.00	0.00	0.00	20,000.00	0
10-696-500077 ADMIN BLDG (CR-SCHOOLS)	48,500.00	0.00	0.00	48,500.00	0
10-696-500195 TOURISM	66,667.00	66,667.00	66,667.00	0.00	100
696 TRANSFERS TO OTHR FUNDS	2,867,459.00	956,770.87	956,770.87	1,910,688.13	33
999 CONTINGENCY					
10-999-500099 CONTINGENCY	89,835.00	0.00	0.00	89,835.00	0
999 CONTINGENCY	89,835.00	0.00	0.00	89,835.00	0
TOTAL EXPENDITURE	42,776,996.00	20,605,169.47	20,605,169.47	22,171,826.53	48
EXCESS OF REVENUE					
BEFORE TRANSFERS	0.00	4,157,171.85	4,157,171.85		0
EXCESS OF REVENUE					
AFTER TRANSFERS	0.00	4,157,171.85	4,157,171.85		0

County of Vance
Sales Tax Analysis Actual to Actual and Budget to Actual

Note: Sales taxes received from the state run two months behind, for example sales taxes received in September 2013 are for July 2013 collections.

<u>Total Sales Tax</u>							
<u>Month</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Actual</u>	<u>2012-13</u> <u>Actual</u>	<u>2013-14</u> <u>Actual</u>	<u>2013-14</u> <u>Budget</u>	<u>2012-13</u> <u>Actual</u> <u>Variance</u>	<u>Budget</u> <u>Variance</u>
July	572,140.71	618,063.95	565,009.69	648,734.88	571,139.00	83,725.19	77,595.88
August	507,798.76	594,195.39	586,924.31	604,464.33	571,139.00	17,540.02	33,325.33
September	555,056.73	545,357.48	594,209.75	606,598.52	571,139.00	12,388.77	35,459.52
October	555,984.65	579,534.57	529,523.98	590,124.21	571,139.00	60,600.23	18,985.21
November	598,262.48	473,873.42	543,320.33	588,153.03	571,139.00	29,596.37	7,662.19
December	511,819.79	535,875.97	601,088.49	-	571,139.00	-	-
January	596,577.67	696,125.50	642,199.56	-	571,139.00	-	-
February	443,696.54	480,807.71	516,598.31	-	571,139.00	-	-
March	542,768.44	589,173.23	617,530.05	-	571,139.00	-	-
April	563,287.53	647,185.65	655,577.07	-	571,139.00	-	-
May	576,674.79	576,849.36	612,308.16	-	571,139.00	-	-
June	443,676.13	620,538.20	617,525.34	-	571,139.00	-	-
Totals	6,467,744.22	6,957,580.43	7,081,815.04	3,038,074.97	6,853,668.00	203,850.58	173,028.13

<u>Article 39 Sales Tax</u>							
<u>Month</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Actual</u>	<u>2012-13</u> <u>Actual</u>	<u>2013-14</u> <u>Actual</u>	<u>2013-14</u> <u>Budget</u>	<u>2012-13</u> <u>Actual</u> <u>Variance</u>	<u>Budget</u> <u>Variance</u>
July	258,473.61	270,693.71	225,016.35	279,517.23	254,167.00	54,500.88	25,350.23
August	220,794.34	265,682.22	254,991.13	263,504.34	254,167.00	8,513.21	9,337.34
September	254,544.59	235,831.92	264,367.44	270,904.39	254,167.00	6,536.95	16,737.39
October	262,483.39	262,436.77	229,366.79	258,445.54	254,167.00	29,078.75	4,278.54
November	299,099.83	208,468.99	242,851.81	279,425.79	254,167.00	36,573.98	25,258.79
December	236,338.00	230,889.60	267,989.42	-	254,167.00	-	-
January	260,806.74	308,319.74	289,157.26	-	254,167.00	-	-
February	188,775.91	209,759.00	232,424.74	-	254,167.00	-	-
March	253,096.74	264,660.80	275,798.95	-	254,167.00	-	-
April	255,302.75	295,676.75	300,100.42	-	254,167.00	-	-
May	258,183.50	269,229.20	276,587.34	-	254,167.00	-	-
June	186,582.62	275,591.83	270,918.89	-	254,167.00	-	-
Totals	2,934,482.02	3,097,240.53	3,129,570.54	1,351,797.29	3,050,004.00	135,203.77	80,962.29

<u>Article 40 Sales Tax</u>							
<u>Month</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Actual</u>	<u>2012-13</u> <u>Actual</u>	<u>2013-14</u> <u>Actual</u>	<u>2013-14</u> <u>Budget</u>	<u>2012-13</u> <u>Actual</u> <u>Variance</u>	<u>Budget</u> <u>Variance</u>
July	171,543.47	195,411.52	206,804.78	210,141.05	176,417.00	3,336.27	33,724.05
August	169,422.08	176,977.10	186,764.57	192,628.49	176,417.00	5,863.92	16,211.49
September	161,527.31	176,891.34	182,132.53	185,322.30	176,417.00	3,189.77	8,905.30
October	151,997.19	172,775.71	171,234.02	187,147.08	176,417.00	15,913.06	10,730.08
November	154,619.94	155,266.00	165,203.44	158,736.52	176,417.00	(6,466.92)	(17,680.48)
December	148,251.38	174,361.88	183,622.16	-	176,417.00	-	-
January	189,073.43	214,997.02	193,158.36	-	176,417.00	-	-
February	146,598.56	154,760.26	156,283.33	-	176,417.00	-	-
March	152,493.61	177,941.95	183,373.96	-	176,417.00	-	-
April	167,118.58	188,941.31	190,749.91	-	176,417.00	-	-
May	175,267.92	161,555.52	182,275.47	-	176,417.00	-	-
June	150,856.85	190,285.74	194,704.51	-	176,417.00	-	-
Totals	1,938,770.32	2,140,165.35	2,196,307.04	933,975.44	2,117,004.00	21,836.10	51,890.44

Article 42 Sales Tax

<u>Month</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Actual</u>	<u>2012-13</u> <u>Actual</u>	<u>2013-14</u> <u>Actual</u>	<u>2013-14</u> <u>Budget</u>	<u>2012-13</u> <u>Actual</u> <u>Variance</u>	<u>Budget</u> <u>Variance</u>
July	142,999.73	151,993.43	133,135.23	158,979.43	140,555.00	25,844.20	18,424.43
August	124,961.38	146,768.68	143,734.40	148,295.94	140,555.00	4,561.54	7,740.94
September	139,192.12	132,599.41	147,618.53	150,351.89	140,555.00	2,733.36	9,796.89
October	141,717.60	144,122.27	128,487.53	144,439.02	140,555.00	15,951.49	3,884.02
November	142,942.70	115,722.20	134,670.51	149,906.84	140,555.00		
December	127,731.87	130,573.68	149,326.87	-	140,555.00		
January	146,461.04	172,422.65	159,859.28	-	140,555.00		
February	105,694.67	116,733.46	127,900.73	-	140,555.00		
March	136,965.08	146,389.97	153,367.02	-	140,555.00		
April	140,903.73	162,510.11	164,730.89	-	140,555.00		
May	143,144.14	145,899.50	153,444.58	-	140,555.00		
June	106,028.02	154,569.46	151,886.17	-	140,555.00		
Totals	1,598,742.08	1,720,304.82	1,748,161.74	751,973.12	1,686,660.00	49,090.59	39,846.28

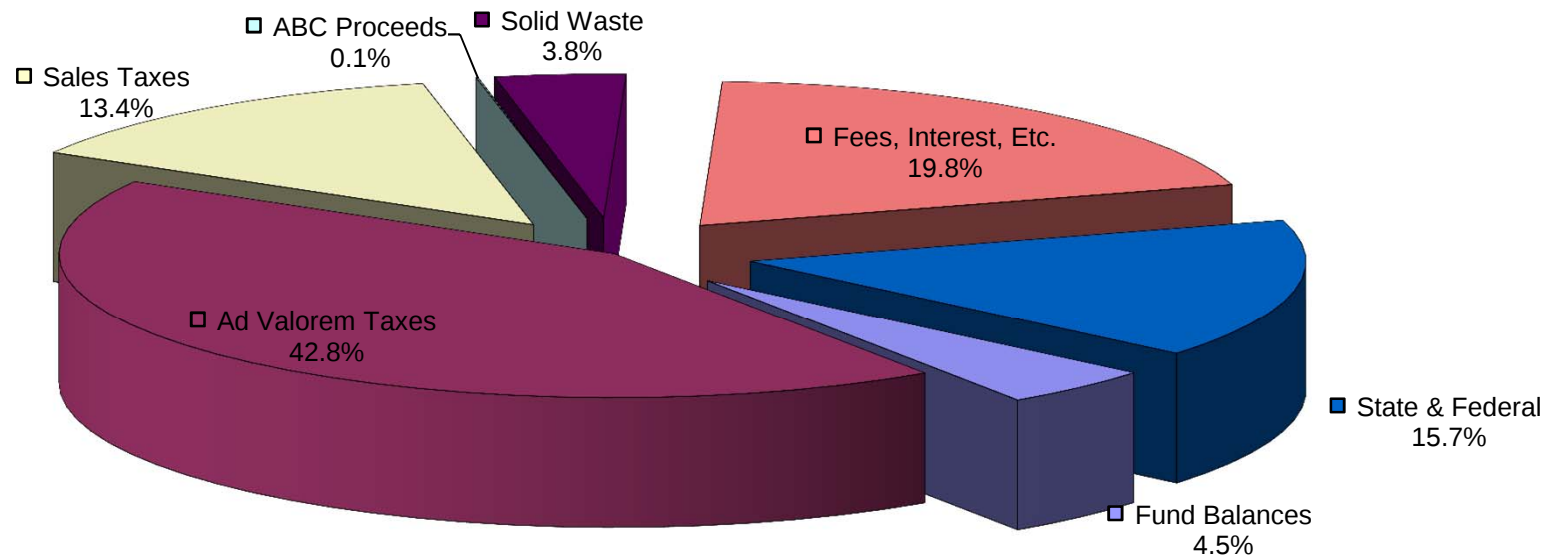
Article 44 Sales Tax

<u>Month</u>	<u>2010-11</u> <u>Actual</u>	<u>2011-12</u> <u>Actual</u>	<u>2012-13</u> <u>Actual</u>	<u>2013-14</u> <u>Actual</u>	<u>2013-14</u> <u>Budget</u>	<u>2012-13</u> <u>Actual</u> <u>Variance</u>	<u>Budget</u> <u>Variance</u>
July	(876.10)	(34.71)	53.33	97.17	-	43.84	97.17
August	(7,379.04)	4,767.39	1,434.21	35.56	-	(1,398.65)	35.56
September	(207.29)	34.81	91.25	19.94	-	(71.31)	19.94
October	(213.53)	199.82	435.64	92.57	-	(343.07)	92.57
November	1,600.01	(5,583.77)	594.57	83.88	-	(510.69)	83.88
December	(501.46)	50.81	150.04	-	-		
January	236.46	386.09	24.66	-	-		
February	2,627.40	(445.01)	(10.49)	-	-		
March	213.01	180.51	4,990.12	-	-		
April	(37.53)	57.48	(4.15)	-	-		
May	79.23	165.14	0.77	-	-		
June	208.64	91.17	15.77	-	-		
Totals	(4,250.20)	(130.27)	7,775.72	329.12	-	(2,279.88)	329.12

**Vance County
Cash Balances
December 31, 2013**

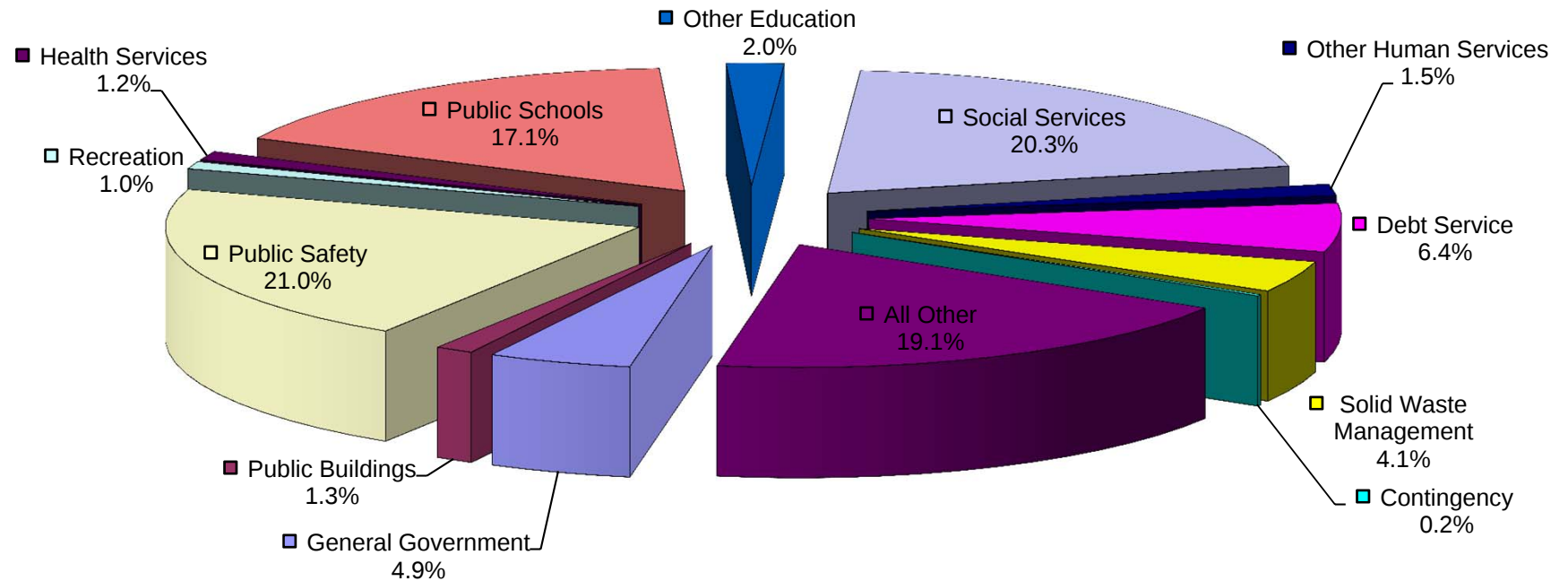
	Petty Cash	Money Market Deposits	NCCMT	CD	Non-Interest Checking	Construction Checking
General Fund	900.00					
BB&T Consolidated Acct General Fund					5,930,747.90	
PNC Money Market General Fund		2,029,799.49				
FCB CD General Fund				1,008,633.61		
Revaluation Fund			438,187.69			
Retirement/Pensions Reserve			294,180.48			
Debt Service General			37,197.05			
Water Fund			103,229.83			
Solid Waste Fund	50.00					
Emergency Telephone			498,664.83			
Capital Reserve Schools			741,614.56			
Capital Reserve General			181,194.37			
Project Acct Science Lab						82,990.54
Project Acct School Renovations						1,516,040.37
Project Acct Jail						60,609.76
Project Acct Water System			6,200,923.03			
Totals	950.00	2,029,799.49	8,495,191.84	1,008,633.61	5,930,747.90	1,659,640.67
 Total Cash	 <u>19,124,963.51</u>					

County of Vance FY 2013-14 Revenues (Budget)



■ Fund Balances ■ Ad Valorem Taxes ■ Sales Taxes ■ ABC Proceeds ■ Solid Waste ■ Fees, Interest, Etc. ■ State & Federal

County of Vance FY 2013-14 Expenditures (Budget)



General Government	Public Buildings	Public Safety	Recreation	Health Services
Public Schools	Other Education	Social Services	Other Human Services	Debt Service
Solid Waste Management	Contingency	All Other		

Vance County Board of Commissioners 2014 Annual Planning Retreat

Major Budget Considerations – FY 2014-15

There are several projects and cost items that are anticipated to have an impact on the FY 2014-15 Budget.

- *Property Revaluation.* Vance County must have a revaluation of its property tax base completed and in effect on January 1, 2016. The Tax Office will be going out for RFPs in time for the County to engage the services of a professional consulting firm. In 2014, cost projections for the 2016 revaluation were \$700,000 and funds have been budgeted accordingly. In the event that bids are higher, additional General Funds will be necessary.
- *Capital Improvements at VGCC.* Funds for capital improvements for Vance-Granville Community College were provided in the current budget. The improvements are to be cost-shared by Vance and Granville Counties (75/25) and financed over a 10-year period of time. Due to projected timelines, only one quarterly payment of \$28,592 was budgeted for the last quarter of the current fiscal year. FY 2014-15 and subsequent budget years will require annual appropriations of about \$115,000 from Vance County for ten years.
- *Building Security Upgrades.* Social Services Buildings will require security improvements in the coming fiscal year. Costs will be identified during budget preparations.
- *Computer Software License Purchases.* In order to continue to meet legal licensing requirements, about \$25,000 will be needed in the coming fiscal year to ensure proper compliance.
- *Salary Adjustments for Employees.* Inasmuch as salary adjustments for employees were not possible in the current fiscal year, it is advisable to do so in FY 2014-15. Projections will be made during budget preparation.

Vance County Tax Office

VANCE COUNTY ADMINISTRATIVE BLDG.
122 YOUNG STREET SUITE E
HENDERSON, NC 27536
252-738-2040

PORCHA C. BROOKS
TAX ADMINISTRATOR



CYNTHIA W. LLOYD
ASSISTANT TAX ADMINISTRATOR

January 23, 2014

Vance County Board of Commissioners

2014 Winter Planning Retreat

2016 Revaluation

- What is a Revaluation?
- Why have a Revaluation?
- What is the purpose of a Revaluation?
- When will the Revaluation become effective?
- Who is conducting the Revaluation?
- How will the property value change? How will the taxpayer be notified?

**Vance County Board of Commissioners
2014 Annual Planning Retreat
Attachment A**

(please limit 5 to 10 minutes per item)

<u>Topics</u>	<u>Discussion Leader</u>
1. Consolidation of Data Center	Jerry Ayscue
2. Technology Controls Audit	Jerry Ayscue
3. Volunteer Fire Department Audits	Jerry Ayscue
4. Improve Recreational Opportunities for Youth, Elderly, and Disadvantaged	Deborah Brown
5. Improve Affordability of County Water	Dan Brummitt
6. Grow Local Economy through Small Businesses	Terry Garrison
7. Reduce the Number of Vacant County Buildings	Tommy Hester
8. Use of Social Media to Promote County	Archie Taylor
9. FY 2014-15 Budget Timeline	Gordon Wilder
10. Develop Action Plan for New Animal Shelter	Eddie Wright

Vance County Board of Commissioners 2014 Annual Planning Retreat

Consolidation of Data Center

Overview

At the suggestion of Michael Bobbitt, a concerned citizen and computer systems consultant, the County's data center in the County Administration Building could possibly be more safely and appropriately located in the Schools Central Office where there is an area built specifically for this purpose. He suggests that the Commissioners direct the County Manager and IT Director to study the fiscal and operational practicality of such a relocation. This was also discussed in the past by the Technology Committee.

Current

The County has computer servers in multiple locations due to specific operational and security-related requirements. Servers for 911 must be located in the primary and back-up 911 Emergency Telecommunications Centers. Sixteen (16) of the County's twenty-five (25) servers are for 911 operations. Law enforcement has a server which maintains a confidential database that must remain within the physical security and control of the Sheriff's Office. Eight (8) servers are located in the Administration Building. The IT Director has eliminated four (4) servers in the past two years through virtualization and two (2) more are anticipated to be virtualized in 2014. In addition, the County recently purchased its first full "cloud" enabled application at the Senior Center. *Information Technology is definitely trending away from centralized data centers packed with servers toward less expensive and more robust virtual servers and cloud technologies.*

Proposed Action

The IT Director suggests that the (new) Courthouse is a logical consideration for the servers currently located in the Administration Building. The Courthouse is more physically secure, is accessible around the clock, and has an existing diesel generator. Staff and the Technology Committee should study how the current computer infrastructure is currently housed and configured to determine how to improve operations, cost-effectiveness, and physical security.

**Vance County Board of Commissioners
2014 Annual Planning Retreat**

Technology Controls Audit

Overview

As evidenced by numerous breaches of security in large computer systems, the most recent being a large national retailer, Michael Bobbitt has requested that the services of a computer auditor be engaged to determine practical measures that can further improve security in the County's computer system.

Current

During the past three years, many security-related improvements and redesigns have been implemented. The County IT Director is continuously enhancing and monitoring the County's network to ensure the integrity of its security system. All additions and changes to the County's computer system are approved in advance by the IT Director to ensure that they do not jeopardize security.

Proposed Action

The Technology Committee, IT Director, and other key management staff should determine if a technology controls audit is advisable, if there are obvious immediate steps that should be implemented, and how such measures should be financed.

**Vance County Board of Commissioners
2014 Annual Planning Retreat**

Volunteer Fire Department Audits

Overview

The Board of Commissioners requires annual financial audits from each Volunteer Fire Department (VFD) and the Rescue Squad as a means of ensuring proper accountability of public funds. VFDs receive Special Fire Tax Funds each year from the County and the Rescue Squad annually receives General Funds.

Current

The cost of formal audits has become a significant financial burden for these volunteer organizations, and it is often a challenge to get them done within the time frame set by the County. Their contracts with the County require compliance in order to continue to receive funding.

Proposed Action

The Public Safety Committee, County Fire Marshal, County Finance Director, and County Manager should finalize a recommendation to the Board of Commissioners that considers possible cost-savings for the volunteer organizations.

Vance County Water District
2014
Second Half of Fiscal Year

Line No.	Item	Total
	<u>Avg. Bill</u>	
	Active	\$ 57.90
	Inactive	\$ 30.00
	<u>Customers</u>	
	Active	344
	Availability	224
	Total	568
	Avg Water Usage	4000
	<u>Operating Revenue</u>	
1	Metered Service Revenue	\$ 80,611.20
1a	Metered Water Revenue	\$ 80,611.20
2	Flat Rate Water Availability Revenue	\$ 25,985.00
2a	Flat Rate Water Revenue	\$ 25,985.00
3	Re-Connect Fees	\$ 1,065.96
4	Returned Check Charge	\$ 532.98
5	Late Payment Charge	\$ 532.98
6	Other Operating Revenue	
7	Total Operating Revenue (Sum of Revenue Lines)	\$ 108,728.12
	<u>Operating Expenses</u>	
8	Project Management - Outside Labor	\$ -
9	Outside labor expenses (non-employee)	\$ 27,300.00
10	Administrative and office expenses	\$ 29,667.76
10b	Communications	\$ 1,248.00
10c	Engineering	\$ -
10d	Legal	\$ -
10e	Billing	\$ 13,546.95
10f	Supplies	\$ 2,500.00
10g	Insurance	\$ 1,500.00
10h	Permits (First year waived \$870 due in August of 2014)	\$ -
10j	Debt Service Reserve (budgeted @ 10% of Revenue, should be \$4,539.88 per month)	\$ 10,872.81
11	Maintenance and repair expense	\$ 2,500.00
12	Purchased water	\$ 14,441.90
13	Electric power expense	\$ 3,041.34
14	Other operating expense	\$ 833.34
14c	Bad Debt	\$ 833.34
15	Total operation and maintenance expenses (sum of Line 8 thru Line 14)	\$ 75,284.34
16	Annual depreciation expense	\$ 15,600.00
17	Total operating expenses (Sum of Line 15 and Line 16)	\$ 90,884.34
18	Net operating income	\$ 17,843.78
19	Principal and Interest expense	\$ -
20	Transfer From (To) Fund Balance	\$ 17,843.78

Line No.	Item	Total	July	August	Sept	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Avg. Bill													
Active	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90	\$ 57.90
Inactive	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00
Customers													
Active	344	0	0	0	30	75	111	150	189	228	266	344	
Availability	224	0	0	0	0	0	0	0	0	341	302	224	
Total	568				30	75	111	150	189	568	568	568	
Avg Water Usage	4000	4500	4500	4000	3800	3800	3800	3800	3800	3800	4000	4200	

VANCE COUNTY WATER DISTRICT
5 YR Cash Flow

Line		Discount Rate = 0.75%				
		2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
No.	Item	Year 1	Year 2	Year 3	Year 4	Year 5
<i>Cash Flows From Operating Activities</i>						
1	Pre-tax operating income (loss)					
2	Total operating revenue	\$ 326,029.39	\$ 345,476.17	\$ 553,719.56	\$ 557,651.77	\$ 561,551.25
3	Less: Operation and maintenance expenses	\$ 322,017.54	\$ 554,723.50	\$ 648,729.72	\$ 658,651.69	\$ 662,796.96
4	Pre-tax operating income (loss)	\$ 4,011.85	\$ (209,247.33)	\$ (95,010.17)	\$ (100,999.92)	\$ (101,245.71)
<i>Income Tax Calculation:</i>						
5	Pre-tax operating income (loss)	\$ 4,011.85	\$ (209,247.33)	\$ (95,010.17)	\$ (100,999.92)	\$ (101,245.71)
6	Less: Interest expense	\$ 403,301.00	\$ -	\$ -	\$ -	\$ -
7	Taxable income (loss)	\$ (399,289.15)	\$ (209,247.33)	\$ (95,010.17)	\$ (100,999.92)	\$ (101,245.71)
8	Net cash provided by (used in) operating activities	\$ 4,011.85	\$ (209,247.33)	\$ (95,010.17)	\$ (100,999.92)	\$ (101,245.71)
<i>Cash Flows From Financing Activities</i>						
9	Less: Principal & Interest repayment of long term debt	\$ 403,301.00	\$ 403,301.00	\$ 558,436.00	\$ 558,436.00	\$ 558,436.00
10	Net cash provided (used) by financing activities	\$ (403,301.00)	\$ (403,301.00)	\$ (558,436.00)	\$ (558,436.00)	\$ (558,436.00)
11	Net increase (decrease) in cash	\$ (399,289.15)	\$ (612,548.33)	\$ (653,446.17)	\$ (659,435.92)	\$ (659,681.71)
12	Cash balance at beginning of year	\$ 17,843.78	\$ (381,445.37)	\$ (993,993.70)	\$ (1,647,439.87)	\$ (2,306,875.78)
13	Cash balance at end of year	\$ (381,445.37)	\$ (993,993.70)	\$ (1,647,439.87)	\$ (2,306,875.78)	\$ (2,966,557.49)

VANCE COUNTY WATER DISTRICT
5 YR Income Statement

Line		Discount Rate = 0.75%				
		2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
No.	Item	Year 1	Year 2	Year 3	Year 4	Year 5
<u>Operating Revenue</u>						
1	Metered Service Revenue	\$ 238,996.66	\$ 239,713.65	\$ 396,697.63	\$ 403,418.72	\$ 410,051.52
1a	Metered Water Revenue	\$ 238,996.66	\$ 239,713.65	\$ 396,697.63	\$ 403,418.72	\$ 410,051.52
2	Flat Rate Availability Revenue	\$ 80,640.00	\$ 98,988.48	\$ 146,164.68	\$ 143,298.71	\$ 140,488.93
2a	Flat Rate Water Revenue	\$ 80,640.00	\$ 98,988.48	\$ 146,164.68	\$ 143,298.71	\$ 140,488.93
3	Re-Connect Fees	\$ 3,196.37	\$ 3,387.02	\$ 5,428.62	\$ 5,467.17	\$ 5,505.40
4	Returned Check Charge	\$ 1,598.18	\$ 1,693.51	\$ 2,714.31	\$ 2,733.59	\$ 2,752.70
5	Late Payment Charge	\$ 1,598.18	\$ 1,693.51	\$ 2,714.31	\$ 2,733.59	\$ 2,752.70
6	Other Operating Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
7	Total Operating Revenue (Sum of Line 1 thru Line 7)	\$ 326,029.39	\$ 345,476.17	\$ 553,719.56	\$ 557,651.77	\$ 561,551.25
<u>Operating Expenses</u>						
8	Project Management - Outside Labor	\$ -	\$ -	\$ 66,000.00	\$ 66,000.00	\$ 66,495.00
9	Outside labor expenses (non-employee)	\$ 46,800.00	\$ 46,800.00	\$ 46,800.00	\$ 53,100.00	\$ 53,100.00
10	Administrative and office expenses	\$ 141,244.54	\$ 145,741.15	\$ 171,031.01	\$ 171,916.23	\$ 172,809.24
10a	Communications	\$ 5,000.00	\$ 5,037.50	\$ 5,075.28	\$ 5,113.35	\$ 5,151.70
10b	Billing	\$ 40,896.00	\$ 44,640.00	\$ 69,171.60	\$ 69,292.88	\$ 69,416.21
10c	Supplies	\$ 38,500.00	\$ 38,788.75	\$ 39,079.67	\$ 39,372.76	\$ 39,668.06
10d	Insurance	\$ 1,500.00	\$ 1,511.25	\$ 1,522.58	\$ 1,534.00	\$ 1,545.51
10e	Permits	\$ 870.00	\$ 876.53	\$ 883.10	\$ 889.72	\$ 896.40
10f	Debt Service Reserve	\$ 54,478.54	\$ 54,887.13	\$ 55,298.78	\$ 55,713.52	\$ 56,131.37
11	Maintenance and repair expense	\$ 28,125.00	\$ 28,335.94	\$ 28,548.46	\$ 28,762.57	\$ 28,978.29
12	Purchased water	\$ 88,000.00	\$ 315,864.55	\$ 318,233.53	\$ 320,620.28	\$ 323,024.94
13	Electric power expense	\$ 12,848.00	\$ 12,944.36	\$ 13,041.44	\$ 13,139.25	\$ 13,237.80
14	Other operating expense	\$ 5,000.00	\$ 5,037.50	\$ 5,075.28	\$ 5,113.35	\$ 5,151.70
14a	Bad Debt	\$ 5,000.00	\$ 5,037.50	\$ 5,075.28	\$ 5,113.35	\$ 5,151.70
15	Total operation and maintenance expenses (sum of Line 8 thru Line 14)	\$ 322,017.54	\$ 554,723.50	\$ 648,729.72	\$ 658,651.69	\$ 662,796.96
16	Annual depreciation expense	\$ 23,400.00	\$ 23,575.50	\$ 53,199.45	\$ 53,598.45	\$ 54,000.43
17	Total operating expenses (Sum of Line 15 and Line 16)	\$ 345,417.54	\$ 578,299.00	\$ 701,929.17	\$ 712,250.13	\$ 716,797.40
18	Net operating income	\$ (19,388.15)	\$ (232,822.83)	\$ (148,209.62)	\$ (154,598.36)	\$ (155,246.14)
19	Interest expense	\$ 403,301.00	\$ 403,301.00	\$ 558,436.00	\$ 558,436.00	\$ 558,436.00
20	Net income	\$ (422,689.15)	\$ (636,123.83)	\$ (706,645.62)	\$ (713,034.36)	\$ (713,682.14)

VANCE COUNTY WATER DISTRICT
Projected Customer Counts

Line No.	Item	2014-2015 Year 1	2015-2016 Year 2	2016-2017 Year 3	2017-2018 Year 4	2018-2019 Year 5
	<u>Water</u>					
1	Metered Residential Water	329	330	546	556	565
2	Metered Commercial Water (REU Equivalents)	15	15	25	25	25
3	Metered Industrial Water (REU Equivalents)	0				
	<i>Subtotal - Metered Water</i>	344	345	571	581	590
4	Flat Rate Residential Water	224	275	406	398	390
5	Flat Rate Commercial Water (REU Equivalents)	0	0			
6	Flat Rate Industrial Water (REU Equivalents)	0	0			
	<i>Subtotal Flat Rate Water</i>	224	275	406	398	390
	Total Water	568	620	977	979	980

Notes

- 1 Used 0.3% growth rate based on NC Office of State Budget and Management Data
- 2 Used total initial connection for phase 1A of 620 (based on 9-25-13 email)
- 3 Used total initial connection for phase 2a of 215 (Based on 9-25-13 email)
- 4 Used total initial connection for phase 2b of 142 (based on 9-25-13 email)
- 5 Assumed 60.6% participation rate. This is the rate of total signups to total potential customers based on customer mailing list and 9-25-13 email.
- 6 Year 1 = 2014
- 7 Year 1 - 568 potential customers where roads are located. Remaining 52 customer online August of Year 2 (2014-2015 fiscal year).

Vance County Board of Commissioners 2014 Annual Planning Retreat

Use of Social Media to Promote County

Overview

Many counties and cities now use social media as a means to “get their message out” and to otherwise promote their local governments. Some of them assign staff to continuously monitor and respond to citizens as a means of formal communication. Others use social media as a means of posting information without requiring continual monitoring by staff. Any public information communicated via social media is subject to public records requirements and must be properly archived.

Current

There are several County departments which use social media to varying degrees and for various purposes. For example, the Economic Development Commission uses Facebook and Twitter, and the Director uses LinkedIn. Animal Control has a Facebook account to encourage pet adoptions and rescues. Three other County departments, as well as Tourism, use either Facebook and/or Twitter.

Proposed Action

A social media policy should be developed and adopted by the Board of Commissioners. Further use of social media by other departments should be explored as a means of keeping citizens informed and promoting the County. The Technology Committee, possibly the HR Committee, and key staff should work to develop such a policy.

Social Media Presentation

Commissioner Archie B. Taylor, Jr.
Vance County Board of Commissioners Planning
Retreat
January 23, 2014
Satterwhite Point Community Building

What is Social Media?

- Social media is a type of on-line communication that expedites conversation as opposed to traditional media, which delivers content but does not permit readers / viewers / listeners to participate in the creation or development of the content.
- It is:
 - **Interactive**
 - **Interoperative**
 - **Collaborative**

The Purpose of Social Media In Government

- To improve interaction between government and the public.
- To make government more transparent to citizens.
- To provide government a venue to tell its story.
- To provide government a venue to reach more of its citizens.

Types of Social Media

- Facebook
- Twitter
- MySpace
- YouTube
- Flickr
- LinkedIn
- Blogger
- And Growing....

Using Social Media - Advantages

- Communicate with citizens not reading the newspaper
 - (includes some commissioners, young people, 21st century Internet users and others.)
 - (65+ % of adult internet users visit social networks daily. 40% - ages 50 – 64.)
- Free subscription and Use (cost effective way to communicate your message – no geographic barriers.)

Using Social Media – Advantages Cont.

- Good marketing tool for government.
- Rapid dissemination of important / critical information to the public.
 - (includes disaster information, road closures, applications for parks and recreation usage, etc.)
- Provides citizens an opportunity to comment (in real time) on government services.
 - (Provides real time feedback on government services.)
- Brings people, both citizens and those who might want to relocate and live here, to the County website.
- *Source: Contemporary Business, Louis Boone & David Kurtz, 15th Ed., 2013, p.341

Using Social Media - Disadvantages

- May require extra manpower to monitor.
- Not secure.
- Requires continuous monitoring.
- All communications must be maintained IAW State statutes.
- Technology is continuously changing.
- Acrimonious, untruthful, non-factual comments against government policies, individual Commissioners and other governmental officials by name.
- May lower employee productivity.
- Provides disgruntled employees with a source to denigrate the government.

NC Counties Currently Using Social Media

- Approximately 30 – 40 percent of North Carolina counties* are currently using social media to communicate with its citizens.
- Some of these are:*
 - **Wake County, Mecklenburg County, Person County, Dare County, Lee County, Union County, Lincoln County, Edgecombe County and Hyde County.**
- And some Vance County Departments already use social media.
 - **(Animal Control, Tourism and 3 others as well as the County EDC)**

- *Source North Carolina Association of County Commissioners (NCACC)
- **Source County Manager Vance County

Recommendations

- Vance County Board of Commissioners will authorize its Technology Committee to perform the following for Board approval:
 - Develop a policy to implement and use social media to enhance government transparency for Vance County citizens.
 - Develop procedures to coordinate County departmental social media (Facebook, LinkedIn, etc.) activities.
 - Explore the need for a Vance County Public Information Officer (PIO) to oversee and manage all media activity (newspaper, TV, radio, blogs and social media networks)

Budget Calendar

Fiscal Year 2014-2015

Budget Material to Department Heads.....	February 14, 2014
Budget Requests to Finance Director.....	March 7 – March 14, 2014
Processing of Budget Requests.....	March 7 – April 23, 2014
Final Adjustments.....	April 23 – 30, 2014
Proposed Budget Presentation to Board of Commissioners.....	May 1, 2014

**Vance County Board of Commissioners
2014 Annual Planning Retreat**

Action Plan for New Animal Shelter

Overview

The County has received a private donation of five acres of land to be used for a new animal shelter facility. Three years remain in the five-year time frame. Animal activist groups and individuals continue to press the County in that direction. Work has been done through the Public Safety Committee and the Animal Advisory Committee to draft plans for such a facility.

Current

The Public Safety Committee desires to place a sign on the land, signifying it as the future site of the County's new animal shelter and to have some of the timber removed where the building and related amenities are expected to be located.

Proposed Action

Follow through with the Public Safety Committee's plans and also solicit support and assistance from the Animal Advisory Committee for funding of construction of the project.

Vance County Board of Commissioners 2014 Annual Planning Retreat

Placemaking Initiatives

While used primarily by larger counties and cities, *placemaking* is a people-centered strategic process for transforming communities by planning and designing public spaces that promote citizens' health, well-being, happiness, and potential.

It is a process that fosters the creation of vital public destinations where people feel a strong stake in their community.

Placemaking is also described as a state of mind or philosophy that capitalizes on a community's assets, aspirations, inspiration, and potential.

More specifically, it is used as a means of creating interesting and pleasant public places that will attract people to them.

The death of traditional downtowns and increase in blighted neighborhoods are said to be signals of a major disconnect between the human community and the built environment.

Placemaking calls for a more dynamic and more democratic process in rebuilding and improving communities.

Placemaking tends to assist economically depressed communities by healing from the inside out as opposed to from the outside in.

By creating pleasing and desired public places, the tendency is for people to come to an area or community and work to make further improvements, including bringing economic prosperity to the community.

**Vance County Board of Commissioners
2014 Annual Planning Retreat
Attachment B**

<u>Topics</u>	<u>Staff Position</u>	<u>Board Position</u>
1. Consolidation of Data Center	<u>A, C</u>	_____
2. Technology Controls Audit	<u>A, C</u>	_____
3. Volunteer Fire Department Audits	<u>C</u>	_____
4. Improve Recreational Opportunities for Youth, Elderly, and Disadvantaged	<u>C</u>	_____
5. Improve Affordability of County Water	<u>A, C, PG</u>	_____
6. Grow Local Economy through Small Businesses	<u>A, PG</u>	_____
7. Reduce the Number of Vacant County Buildings	<u>A, C, PG</u>	_____
8. Use of Social Media to Promote County	<u>A, C</u>	_____
9. FY 2014-15 Budget Timeline	<u>A</u>	_____
10. Develop Action Plan for New Animal Shelter	<u>A, C, PG</u>	_____

A - Administration

C - Committee

PG - Possible Goal

**COMMITTEE MEMBERSHIPS FOR
VANCE COUNTY BOARD OF COMMISSIONERS
December 2013**

Education	Deborah Brown, Dan Brummitt, Terry Garrison
General Government	Tommy Hester, Archie Taylor, Eddie Wright
Human Resources	Deborah Brown, Dan Brummitt, Gordon Wilder
Intergovernmental	Terry Garrison, Tommy Hester, Archie Taylor
Planning/Environmental	Dan Brummitt, Terry Garrison, Tommy Hester
Properties	Deborah Brown, Dan Brummitt, Eddie Wright Archie Taylor (alternate for Eddie Wright)
Public Safety	Dan Brummitt, Gordon Wilder, Eddie Wright Archie Taylor (alternate for Eddie Wright)
Technology	Deborah Brown, Dan Brummitt, Gordon Wilder
Water Board Planning	Dan Brummitt, Terry Garrison, Archie Taylor
Mental Health Board	Dan Brummitt
Public Health Board	Eddie Wright, (Archie Taylor - alternate)
Social Services	Terry Garrison
Council of Governments	Tommy Hester, (Archie Taylor - alternate) Terry Garrison, (Deborah Brown - alternate) Mary Anderson, (Gordon Wilder - alternate)
Smart Start	Archie Taylor, (Terry Garrison - alternate) (appointed 09/2013)

Boards and Committees

911 Advisory Board - Appointed in May

ABC Board - Appointed in July

Adult Care Advisory Committee - Appointed in May

Airport Authority - Appointed in July

Appearance Commission - Appointed in October

Economic Development Commission - Appointed in August

F-V-W Opportunity Board of Directors - Appointed in December

Henderson Planning Board - Appointed in February

Henderson Zoning Board of Adjustments - Appointed in February

Housing Authority - Appointed in September

Human Relations Commission - Appointed in February

Industrial Facility and Pollution Control Financing Authority - Appointed in January

Jury Commission - Appointed in June

KARTS Board - Appointed in July

Library Board of Trustees - Appointed in July

Nursing Home Advisory Committee - Appointed in July

Recreation Commission - Appointed in June

Research Triangle Regional Partnership Board - Appointed in June

Rural Transportation Advisory Committee - Appointed in July

Social Services Board - Appointed in June

Tax Collector - Appointed in February

Tourism Development Authority - Appointed in December

Vance County Planning Board - Appointed in February

Vance County Zoning Board of Adjustments - Appointed in November

VGCC Board of Trustees - Appointed in June

Watershed Advisory Board - Appointed in January